

# Council Action Plan 2021-22

## Adopted Plan

	Off track
	Monitor
	On track

## Forecast Plan

	Off track
	Monitor
	On track

## Enhance Lifestyles and Community

Action	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Comments
<b>Wellness and Welfare</b>					
Adopt the Navarre Recreation Reserve Precinct Master Plan					Engagement and design underway expected Council in September 2022
Develop the Reconciliation Action Plan					In progress, plan has been initiated, initial engagement with traditional owners to be confirmed. Work to be ongoing into 2022/23
Redevelop Stawell Library					Contract has been awarded in June with the build starting in the Q1 of 2022-23 due to finish by Q4 2022-23.
Undertake a customer service review and develop an action plan for the Stawell Sports and Aquatic Centre (SSAC)					Review completed.
Undertake a program and service review for the Stawell Sports and Aquatic Centre (SSAC)					Review completed.
Design the Great Western PPP Clubrooms and Lighting					Completed.
Install a new entrance sign in Queen Mary Gardens					Queen Mary Gardens Advisory Committee lead project is being supported by Council officers, no firm timeline established.
Fit out the St Arnaud Town Hall with Audio-visual Equipment					Equipment ordered and will be installed once received.
Finalise the Stawell Sports and Aquatic Centre (SSAC) Feasibility Study and Master Plan					Feasibility completed, funding sought. Additional work will be required for the final Master Plan.
Renew the St Arnaud Tennis Clubrooms					Approval delays have impacted on delivery timeframe. Works currently in progress, with the building fit out underway and project due for completion in August 2022.
Implement regional library alternatives for Marnoo					Completed.
Develop a new Stuart Mill Community Plan					Work to carry into 2022/23, engagement to be initiated in August.
Form a community working group to deliver actions in the Marnoo Community Plan					Completed.

Upgrade the St Arnaud pool and shade cover					Orders raised for pool cover and shade structures. Both projects will be completed before the next swimming season in 2022/23.
Supply and install a Community Notice Board in Marnoo					Notice board has been delayed due to material shortage. Delivery expected in August and therefore action carried into 2022/23.
Form a community working group to deliver the Navarre Community Plan					Completed.
Supply and install a Community Notice Board in Navarre					Completed.
Deliver Lord Nelson Park multi-purpose sporting facility					Completed. Minor defects being followed up with Contractor
Deliver North Park Precinct Netball Court upgrade					Completed.
Investigate additional Big Hill precinct lookout (including arboretum) upgrades					Ongoing. Working group established. Options have been provided to the stakeholders to consider land management arrangements. Report to be prepared for council consideration.
Review and retender 'Meals on Wheels' contract					A new contract has been awarded.
Develop the Municipal Public Health and Wellbeing Plan 2021-25					Completed.
Renew heritage trail signage					Installation due in September 2022, therefore project carries into the 2022/23.
Protect key heritage buildings and precincts					In progress. The action will be delivered in stages, Stage one nearing completion. Stage 2 and 3 are differed to 2022/23.
Partner with community to seek funding for a shade sail at playground/picnic area in Navarre					Completed.
Design Central Park Netball Courts and Changerooms					Completed.
Deliver a St Arnaud Market Square Performance Space					Site preparation has begun, Steel shortage has delayed the delivery of the project and therefore carried into 2022/23.
Design and deliver the Lord Nelson Park Sports Oval Lighting Upgrade					Design in progress. Aiming for construction to commence Sep. 2022 with completion by April 2023.
Deliver the Age-Friendly Communities Project					This program has been revised to align to the Municipal Health and Welfare Plan and will be undertaken in the next financial year.
Undertake Positive Ageing Services Service Level Review					This review is underway.
Undertake a Drainage Improvement Works Program					Completed.
Undertake a Kerb and Channel Improvement Program					Completed.

Partner with the Great Western Future Committee in delivering and advocating for funding as per the Great Western annual action plan					Completed.
Advocate for Central Park Netball Courts and Changerooms					Completed. Funded by the Federal Local Roads and Community Infrastructure Program Phase 3 and the Victorian State Budget 2022/23 commitment..
Advocate for the Lord Nelson Park Sports Oval Lighting Upgrade					Completed. Funded by the Federal Local Roads and Community Infrastructure Program Phase 3.
Advocate for funding of the Navarre Recreation Reserve Facility Upgrades					Completed. Funded by the Victorian State Budget 2022/23 commitment.
Advocate for funding of the North Park Precinct Skate Park detailed design					Completed. Funded by the Federal Local Roads and Community Infrastructure Program Phase 3. Detailed design to community consultation
Create and publish a new Historical Assets register					Project differed to 2022/23
Advocate for the North Park Precinct Soccer Lighting					Completed.
<b>Improving Connectivity</b>					
Review the Domestic Animal Management Plan					Completed.
Undertake a St Arnaud Flood Study					Due recent flooding events in Queensland, Council's consultant undertaking the work was delayed in the preparation of the final report. Draft report is currently under review with the study expected to be finalised in September 2022.
Implement Great Western Trail Stage 2 signage					Completed.
Develop a safe path for workers on Abattoir Road					Completed.
Investigate the Ararat-Halls Gap Road bike path extension					Completed.
Undertake a General Local Law Review					Draft in principle adopted by Council in June. On display for public comment in July for August 2022 adoption.
Undertake a flood study in Stawell					Funding confirmed. Due to delay funding agreement the project has not been initiated and will be carried forward to 2022/23.
Undertake a Footpath Improvement Program					Completed.
Undertake a Major Rural Roads Improvement Program					All projects are complete excluding one project due to contractor availability. Remaining minor works due in September due to weather.
Undertake a Rural Residential Road Improvement Program					Completed.

Undertake a Town Road Sealing Improvement Program					All projects are complete excluding one project due to weather. Remaining minor works due in September 2022.
Undertake an Urban Residential Road Improvement Program					Completed.
Deliver the Arts and Culture web hub					Completed.
Develop a new Arts & Culture Action Plan 2022					Draft complete, going to council for adoption in August 2022
Advocate for funding and delivery of Great Western PPP Football Lighting					Completed.
Advocate for funding and delivery of Great Western PPP Football and Netball Clubrooms					Completed. Funded by the Victorian State Budget 2022/23 commitment. Awaiting outcome of a further grant application.
Complete the St Arnaud wayfinding signage program					Completed.
Advocate for new and existing spaces for arts and culture activities					Ongoing. Recently advocated on behalf of WAMA to Regional Development Victoria.
<b>Protecting the Natural Environment</b>					
Investigate opportunity for a resale/reuse area at the St Arnaud Transfer Station					Completed.
Investigate and prepare for a separate glass recycling collection					Year 1 complete. Community Survey and Waste Audits complete. Council moved to implement kerbside glass collection.
Investigate and prepare for a separate Food Organic and Garden Organic (FOGO) waste collection					Year 1 complete, Green Waste Feasibility Study complete and green waste composting trial initiated.
Develop an implementation plan for the introduction of public place recycling in high use areas					Completed.
Implement the Walkers Lake Management Plan - Access, Tracks and Signage					Planning underway, cultural approvals pending. Physical works expected to be undertaken in 2022/23.
Research new technology and innovations to support Waste Management					Obtained a Green Waste Feasibility Study grant from Sustainability Victoria, Recycling Victoria Council's Fund. Green Waste Feasibility Study complete.
<b>Boost Economic Growth</b>					
<b>Action</b>	<b>Qtr 1</b>	<b>Qtr 2</b>	<b>Qtr 3</b>	<b>Qtr 4</b>	<b>Comments</b>
<b>Boosting Tourism</b>					
Deliver a 'Visitor Servicing and Halls Gap Hub Management' Review					Completed.
Develop a Stawell Tourism Action Plan					Completed.
Develop St Arnaud Tourism Action Plan					Completed.
Develop and implement a comprehensive Events Strategy to grow the visitor offering					Strategy delayed to the delivery of COVID activation projects (Gatherings). Strategy expected to be delivered in December 2022.

Support Victoria's Goldfields to be given UNESCO World Heritage status					Ongoing.
Upgrade the St Arnaud Caravan Park					Scoped works complete with opportunity to deliver further roads works realised, this additional work will be carried into 2022/23.
Upgrade the Stawell Caravan Park					Planned multiyear project, works on track and remaining works will be carried into 2022/23.
<b>Building more Housing</b>					
Develop a St Arnaud Structure Plan					In progress. Schedule for completion in 2022/23
Handover the Sloane Street Residential Housing Development					Completed.
Participate in the Wimmera Southern Mallee Housing Taskforce					Ongoing.
Investigate "Urban Growth Area" opportunities and constraints to accommodate long term housing supply in Stawell					In progress. Delivery to continue into 2022/23.
<b>Growing Local Businesses</b>					
Review and determine additional funding of the Grampians New Resident and Workforce Attraction Strategy and Action Plan 2020					Review of Attraction Plan completed.
Deliver the Opportunities Pyrenees, Ararat and Northern Grampians (OPAN) project					Completed.
Identify emerging opportunities to address housing and workforce challenges					In progress in conjunction with OPAN, WDA Housing Taskforce and Structure Planning Projects. Delivery to continue into 2022/23.
Oversight the Stawell Underground Physics Laboratory (SUPL)					Council is a member of the Steering Committee. Stawell Underground Physics Laboratory (SUPL) was handed over on 24 June.
Investigate retail options in Marnoo					Draft complete, scheduled to present to the Marnoo Community Plan Working Group.
Develop a Priority Investment Prospectus					Completed.
Advocate for funding the Halls Gap Heath Street Bridge					Advocacy program ongoing and therefore expected to carry forward into 2022/23.
Advocate for an outer township gateway at the proposed London Road intersection, Stawell					Major Road Projects Victoria has initiated further planning for the duplication of the Western Hwy between Ararat and Stawell with consideration given to the London Rd interchange. Planning is ongoing and therefore required to carry forward into 2022/23.
Upgrade B-Double routes					In progress, delivery to continue into 2022/23.
Undertake a Bridges and Major Culvert renewal program					Seven projects completed. One further project was successful for funding late in the year and planning to be delivered in 2022/23.

Support the establishment of renewable community energy hubs					Ongoing multiyear action.
Establish land use precincts along the Western Highway, Stawell					In progress. Delivery to continue into 2022/23.
Develop a Halls Gap Structure Plan					Deferred to 2023/24.
Develop and implement mechanisms to support growth focused entrepreneurs to embrace innovation, best practice, grow exports and jobs					Completed. 'Business Growth' program publicly launched in March 2022.
Stawell Airport Redevelopment					Fencing complete and interim milestones meet, design complete and works underway for the taxiway upgrade. Grant extension obtained due to unforeseen circumstance. Remaining works will be carried into 2022/23.
Advocate to State and Commonwealth Governments for the implementation of key recommendations in the Wimmera Southern Mallee Regional Digital Plan					Council is supporting multiple private telecommunication providers with grant applications to Federal Funding Programs. Council supported Pivotel in their recent successful application to build a regional digital connectivity network, delivering high-speed data and mobile services within the Wimmera Southern Mallee. Further advocacy programs are ongoing and therefore expected to carry forward into 2022/23.

## Provide Sustainable Infrastructure

Action	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Comments
<b>Being a better Council</b>					
Undertake works to update Stawell Pound					Civil works complete, facility upgrades underway and expected to carry forward into 2022/23.
Assess the condition of road & drainage assets					Completed.
Review the Building & Facilities Asset Management Plan					Completed.
Review the Stormwater Drainage Asset Management Plan					Completed.
Review the Footpath Asset Management Plan					Completed.
Review the Kerb & Channel Asset Management Plan					Completed.
Review the Public Open Spaces Asset Management Plan					Completed.
Develop an Asset Plan					In principle draft adopted by Council in June, Draft open to public comment, due for adoption in August therefore action to carry forward into 2022/23.
Undertake a Stawell Cemetery Improvement Program					In progress, concept is prepared for the expanded area. Needs further work in

					preparation for works and therefore carries forward to 2022/23.
Undertake a Road Resealing Program					Complete.
Undertake a Road Resheeting Program					Complete.
Advocate for the potential signalisation of Seaby Street (Stawell) Intersection					Advocacy successful with works in planning. Awaiting Regional Roads delivery.
<b>Improve Organisational Effectiveness</b>					
<b>Action</b>	<b>Qtr 1</b>	<b>Qtr 2</b>	<b>Qtr 3</b>	<b>Qtr 4</b>	<b>Comments</b>
<b>Being a better Council</b>					
Implement a new telephony system					Completed.
Investigate electronic payment options and digital monitoring of deposits at Transfer Stations					Complete. Digital payment and monitoring reliant on quality internet connection which the transfer station does not have. Alternative methods for monitoring have been established.
Develop a Stawell Aerodrome Manual of Standards					Completed.
Develop a Media and Communications Policy and Strategy					Media Policy was completed but the strategy was not done.
Develop a Workforce Plan					Completed.
Implement VPDSF Protective Data Security Plan					Significant work has been undertaken on this project but not all key performance indicators were completed by the end of the year.
Implement a new records management system					Grant application successful and the project will be delivered 2022-23.
Review and update Enterprise Resource Planning (ERP) software					Business case budget submission prepared. Stakeholder engagement started.
Develop a new BT Strategy					Completed.
Undertake Community Safety Service Review					Completed.
Implement elementTIME					The new timesheet process will be implemented in the next months.
Undertake 'Reduce Red Tape Projects' - Building, Planning, Environment review					Scope reviewed to ensure the project achieves its intended outcome within allocated resources. New established scope will be implemented in 2022/23.