

Council Action Plan 2021-22

Adopted Plan

	Off track
	Monitor
	On track

Forecast Plan

	Off track
	Monitor
	On track

Enhance Lifestyles and Community					
Action	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Comments
Wellness and Welfare					
Adopt the Navarre Recreation Reserve Precinct Master Plan					On track.
Develop the Reconciliation Action Plan					Scheduled to commence Q3.
Redevelop Stawell Library					Contract expected to go to Council in March with the build starting in the Q4 of 2021-22 due to finish by November 2022.
Undertake a customer service review and develop an action plan for the Stawell Sports and Aquatic Centre (SSAC)					Review has started and will be finished end Q3.
Undertake a program and service review for the Stawell Sports and Aquatic Centre (SSAC)					Review has started and will be finished end Q3.
Design the Great Western PPP Clubrooms and Lighting					Complete.
Install a new entrance sign in Queen Mary Gardens					Project Planning underway. Working directly with the Queen Mary Gardens Advisory Committee.
Fit out the St Arnaud Town Hall with Audio-visual Equipment					
Finalise the Stawell Sports and Aquatic Centre (SSAC) Feasibility Study and Master Plan					On track will be complete by Q3.
Renew the St Arnaud Tennis Clubrooms					On track, delivery expected by April 2022.
Implement regional library alternatives for Marnoo					Completed.
Develop a new Stuart Mill Community Plan					Commencement delayed to start Q4.
Form a community working group to deliver actions in the Marnoo Community Plan					Community Group formed. Now working with Community Action on Implementation.
Upgrade the St Arnaud pool and shade cover					Quotes have been obtained and the shade covers will be installed by end of the financial year.
Supply and install a Community Notice Board in Marnoo					Commencement delayed to start Q4.

Form a community working group to deliver the Navarre Community Plan					In progress. Due for completion Q3 (Meeting on 31 January).
Supply and install a Community Notice Board in Navarre					Commencement delayed to start Q4.
Deliver Lord Nelson Park multi-purpose sporting facility					Due to be completed 18 March 2022.
Deliver North Park Precinct Netball Court upgrade					Due to impacts from COVID and minor contract variations, completion is due April 2022 instead of the original due date in February 2022.
Investigate additional Big Hill precinct lookout (including arboretum) upgrades					Not commenced.
Review and retender 'Meals on Wheels' contract					Current contract will conclude May 2022. A new contract will be awarded by May 2022.
Develop the Municipal Public Health and Wellbeing Plan 2021-25					Complete.
Renew heritage trail signage					
Protect key heritage buildings and precincts					In progress. The Action will be delivered in stages, via three separate projects.
Partner with community to seek funding for a shade sail at playground/picnic area in Navarre					Complete.
Design Central Park Netball Courts and Changerooms					Concept Design Complete.
Deliver a St Arnaud Market Square Performance Space					Detailed Design in progress.
Design and deliver the Lord Nelson Park Sports Oval Lighting Upgrade					Design in progress. Aiming construction to commence Sep. 2022 (Year 2, Q1), with completion by April 2023 (Year 2, Q4).
Develop a St Arnaud Market Square Senior Play Space Detailed Design					Design due 2023/24.
Deliver the Age-Friendly Communities Project					This project has been on hold since COVID as it requires physical meetings with our aged community. Will be finalised by the end of the financial year.
Undertake Positive Ageing Services Service Level Review					Review pending Federal Government's response to Royal Commission into Aged Care Services.
Undertake a Drainage Improvement Works Program					On track.
Undertake a Kerb and Channel Improvement Program					On track.
Partner with the Great Western Future Committee in delivering and advocating for funding as per the Great Western annual action plan					Funding obtained through the Building Better Regions Fund 2021 for the delivery of the Great Western Trial Stage 1.
Advocate for Central Park Netball Courts and Changerooms					Planned funding by Local Roads and Community Infrastructure Phase 3.
Advocate for the Lord Nelson Park Sports Oval Lighting Upgrade					Completed. Funded by Local Roads and Community Infrastructure Phase 3.

Advocate for funding of the Navarre Recreation Reserve Facility Upgrades					Started, advised to Member for Western Victoria, Regional Development Victoria, Member for Mallee for assistance in advocating.
Advocate for funding of the North Park Precinct Skate Park detailed design					Funded by Council, construction funded by Local Roads and Community Infrastructure Phase 3.
Create and publish a new Historical Assets register					
Advocate for the North Park Precinct Soccer Lighting					Completed. Funded through State Budget, agreement to be finalised.
Improving Connectivity					
Review the Domestic Animal Management Plan					Completed.
Undertake a St Arnaud Flood Study					A recent flooding event has brought more information to light, requiring further consideration. Recommendations to be considered for budget preparation.
Implement Great Western Trail Stage 2 signage					Completed.
Develop a safe path for workers on Abattoir Road					Physical works complete, grant acquittal pending.
Investigate the Ararat-Halls Gap Road bike path extension					Investigation complete, preparing grant acquittal.
Undertake a General Local Law Review					On track. Two rounds of community engagement planned in February and May.
Undertake a flood study in Stawell					Funding confirmed. Funding Agreement not finalised and therefore the final Milestones need to be finalised
Undertake a Footpath Improvement Program					On track.
Undertake a Major Rural Roads Improvement Program					On track.
Undertake a Rural Residential Road Improvement Program					On track.
Undertake a Town Road Sealing Improvement Program					On track.
Undertake an Urban Residential Road Improvement Program					Project needs further planning.
Deliver the Arts and Culture web hub					Completed.
Develop a new Arts & Culture Action Plan 2022					Due to commence Q4.
Advocate for funding and delivery of Great Western PPP Football Lighting					Completed.
Advocate for funding and delivery of Great Western PPP Football and Netball Clubrooms					In progress.
Complete the St Arnaud wayfinding signage program					Completed.
Advocate for new and existing spaces for arts and culture activities					Letter of support for Regional Tourism Infrastructure Fund sent.

Protecting the Natural Environment					
Investigate opportunity for a resale/reuse area at the St Arnaud Transfer Station					
Investigate and prepare for a separate glass recycling collection					Community Survey complete, service models being reviewed.
Investigate and prepare for a separate Food Organic and Garden Organic (FOGO) waste collection					Obtained a Green Waste Feasibility Study grant from Sustainability Victoria, Recycling Victoria Council's Fund. Preparing the local waste processing potential opportunities investigation.
Develop an implementation plan for the introduction of public place recycling in high use areas					
Implement the Walkers Lake Management Plan - Access, Tracks and Signage					Preparation of the Management Plan in Progress. Report Due Q3 (end of February from consultant), Council Briefing anticipated Q4 (March-April).
Research new technology and innovations to support Waste Management					Obtained a Green Waste Feasibility Study grant from Sustainability Victoria, Recycling Victoria Council's Fund. Preparing the local waste processing potential opportunities investigation.

Boost Economic Growth					
Action	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Comments
Boosting Tourism					
Deliver a 'Visitor Servicing and Halls Gap Hub Management' Review					Review Completed (28 July 2021 Council Meeting). Implementation of review outcome in progress.
Develop a Stawell Tourism Action Plan					Commenced.
Develop St Arnaud Tourism Action Plan					On track.
Develop and implement a comprehensive Events Strategy to grow the visitor offering					Strategy commenced Tourism Events Office to deliver Strategy Q4.
Support Victoria's Goldfields to be given UNESCO World Heritage status					In progress.
Upgrade the St Arnaud Caravan Park					On track.
Upgrade the Stawell Caravan Park					On track.
Building more Housing					
Develop a St Arnaud Structure Plan					In progress. Schedule from completion Year 2
Handover the Sloane Street Residential Housing Development					Completed. Established to manage the delivery of the Sloane Street Development.
Participate in the Wimmera Southern Mallee Housing Taskforce					In progress.
Investigate "Urban Growth Area" opportunities and constraints to accommodate long term housing supply in Stawell					In progress. Brief prepared for investigation, and planning scheme amendment documents.

Growing Local Businesses					
Review and determine additional funding of the Grampians New Resident and Workforce Attraction Strategy and Action Plan 2020					90% complete. Grampians Tourism have secured further funding to extend the program. Confirmation of LG contribution TBC. Existing Funding finished at the end of December 2021.
Deliver the Opportunities Pyrenees, Ararat and Northern Grampians (OPAN) project					In progress.
Identify emerging opportunities to address housing and workforce challenges					In progress in conjunction with OPAN, WDA Housing Taskforce and Structure Planning Projects.
Oversight the Stawell Underground Physics Laboratory (SUPL)					Project has incurred an overspend of approx. \$1M due to electrical issues, has delayed operationalisation for 12-14 weeks. On track to be operational in March/April 2022.
Investigate retail options in Marnoo					Due to commence Q4.
Develop a Priority Investment Prospectus					In progress. Project in partnership with Grampians Tourism.
Advocate for funding the Halls Gap Heath Street Bridge					Started, advised to Member for Lowan, Member for Western Victoria, Regional Development Victoria, Member for Mallee assistance in advocating to the State Government.
Advocate for an outer township gateway at the proposed London Road intersection, Stawell					Not started.
Upgrade B-Double routes					On track.
Undertake a Bridges and Major Culvert renewal program					On track.
Support the establishment of renewable community energy hubs					In progress.
Establish land use precincts along the Western Highway, Stawell					Preparation of Amendment documents. due to be completed Q4.
Develop a Halls Gap Structure Plan					Deferred to Year 2 due to staff vacancies and workload.
Develop and implement mechanisms to support growth focused entrepreneurs to embrace innovation, best practice, grow exports and jobs					In progress.
Stawell Airport Redevelopment					Fencing complete, planning and design underway for works to apron and taxiway. Timeframes are tight.
Advocate to State and Commonwealth Governments for the implementation of key recommendations in the Wimmera Southern Mallee Regional Digital Plan					Started advised to Member for Lowan, Member for Western Victoria, Regional Development Victoria and Member for Mallee liaised with NBN Local to advocate for FTTP in Halls Gap and St Arnaud as part of RCP Round 2 (September - December 21) however funding bid unsuccessful.

Provide Sustainable Infrastructure					
Action	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Comments
Being a better Council					
Undertake works to update Stawell Pound					Procurement underway with minimal contractor interest, expected delivery by July 2022.
Assess the condition of road & drainage assets					On track.
Review the Building & Facilities Asset Management Plan					
Review the Stormwater Drainage Asset Management Plan					
Review the Footpath Asset Management Plan					Complete.
Review the Kerb & Channel Asset Management Plan					Complete.
Review the Public Open Spaces Asset Management Plan					
Develop an Asset Plan					Preparations underway.
Undertake a Stawell Cemetery Improvement Program					
Undertake a Road Resealing Program					Additional work identified within budget, expected completion by April 2022.
Undertake a Road Re-sheeting Program					Entire Works list not complete within timeline. Expect to complete program by April 2022.
Advocate for the potential signalisation of Seaby Street (Stawell) Intersection					Funded, Roads of Strategic Importance funding (Regional Roads Victoria). Works not commenced.

Improve Organisational Effectiveness					
Action	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Comments
Being a better Council					
Implement a new telephony system					Completed.
Investigate electronic payment options and digital monitoring of deposits at Transfer Stations					
Develop a Stawell Aerodrome Manual of Standards					Document not complete within timeline, Expect to be delivered by May 2022.
Develop a Media and Communications Policy and Strategy					
Develop a Workforce Plan					Completed.
Implement VPDSF Protective Data Security Plan					
Implement a new records management system					

Review and update Enterprise Resource Planning (ERP) software					Business case budget submission is being prepared and planning has started on stakeholder engagement.
Develop a new BT Strategy					
Undertake Community Safety Service Review					On track. Background information being gathered.
Implement elementTIME					Delay in software development.
Undertake 'Reduce Red Tape Projects' - Building, Planning, Environment review					In progress, some potential for scope creep.