



Northern Grampians
Shire Council

ADOPTED BUDGET 2005 -2006

Proud Past – Vibrant Future

Our communities will be prosperous, inclusive and welcoming

We encourage a diverse and innovative economy,
respecting our natural and built environment.

A great place to live, work, visit and invest.

**Adopted by Council at a Special Council Meeting
held at Stawell Town Hall on
Thursday 11 August 2005 at 7:30pm**

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Executive Summary

Introduction

The Local Government Act 1989 requires Northern Grampians Shire Council to prepare and adopt an annual budget. The budget is required to be adopted by 31 August of each year and must be available for inspection for 14 days during which submissions may be made to Council before the Budget is adopted by Council.

Council's aim when developing the 2005-2006 Budget detailed in this report was to consider its long term financial plan and address the strategic directions of the *Council Plan 2004-2007* building on Northern Grampians "Proud Past-Vibrant Future"

The 2005/2006 budget presented in this report has been developed through a process of consultation and review with Council and Council officers. The budget for 2005/2006 has been formed on the basis of a long term financial plans.

Council continues to display fiscal responsibility, with service levels and activities thoroughly reviewed. The Budget as presented delivers a significantly increased Capital works program and increases in operational expenditure to cater for the growing demand for services. As flagged in the Council plan the plan has been built around a 7% increase in the rate in the dollar. There has also been a modification to the rating strategy and use of rate differentials. This explained in more detail later in this budget document.

The total operational budget for 2005-2006 is \$23.6 million in revenue and \$21.6 million for expenditure. The capital expenditure program is expected to be \$8.6 million, of which \$1.7million relates to projects carried forward from the 2004-2005 budget. The carried forward component is fully funded from the 2004-2005 budget.

Of the \$8.6 million of capital funding required \$1.4 million will come from Council operations, \$1.0 from loans, \$4.0 million from grants and contributions, \$0.4 from asset sales, and the balance carried forward from 2004-2005 and reserves.

Highlights

The following is a summary of the highlights, initiatives included in the 2005-2006 budget

- Increase in Road to Recovery funding from \$596,000 to \$1,117,000
- Total capital expenditure on Roads for 2005/06 of \$1,600,000
- Grants Commission funding up \$373,000 (9%) to \$4,331,400
- Design and construction of gateway entrances at the Seaby Street intersection - \$100,000
- Design and Construction of new Library building in St Arnaud - \$502,000
 - Carried forward from 2004/05 plus application of new funds
- Delivery of additional programs due to \$400,000 drought relief funding received from the State Government. Projects include
 - St Arnaud streetscape
 - Gardens and landscaping at the Court House precinct in St Arnaud
 - New fountain at Queen Mary gardens
 - New entrance way fro Lord Nelson park
 - Projects at Navarre, Rich Avon, Stuart Mill, Emu, Marnoo and Banyena
- Construction of the Halls Gap bike path - \$242,000
- Design and construction of the Grampians Industrial estate in Stawell - \$400,000
- Development of an Information Services strategy – \$195,000
- First stage of the design and construction of the Community Conference facility and Interpretative Centre at the Town Hall/Entertainment Centre - \$1,900,000
- Design and construction of Media centre, meeting rooms and drug testing facilities at Central Park - \$150,000
- Carried forward projects from 2004/05
 - Restoration of Kara Kara Hall - \$160,000
 - Lord Nelson Park master plan - \$55,000
 - UDF projects at
 - Great Western streetscape - \$126,000
 - Halls Gap streetscape - \$187,000
 - Glenorchy Hall - \$25,000
- Commonwealth Games celebrations - \$74,000
- Introduction of a Youth Officer (subject to receiving grant funding)
- Continuation of the Jobs for Young program
- Development of street life strategies for Halls Gap and St Arnaud
- Development of a rapid response budget to cater for maintenance items not specified within the budget - \$50,000
- Implementation of the Council Curatorial policy
- Increase in funding available for Community grants - \$40,000
- Increase in maintenance budget for Council owned buildings - \$56,000

Cost Pressures on Council

In the 2005-2006 Financial Year, several factors will have an impact on the Council's rating base

- The Council is currently in the process of renegotiating the Enterprise agreement. For the purpose of the budget an allowance of 4% has been made to cover increase in wage costs as a result of the EBA negotiation. In addition to the EBA, the Council's salaries and wages are impacted by movements in the banding levels that are applied to Staff in accordance with the award. It is estimated that these banding movements will impact the wages and salaries budget by a further 3%. In all it is estimated that the wages and salaries cost will increase by \$448,000.
- Increases on goods and services of 3% per annum have been allowed for to cover the movement in the Consumer price Index as well as the impact of rising fuel prices.
- It will cost in the 2005-2006 Financial Year \$120,000 to undertake the revaluation program. Under this program, all properties will be re-valued by June 2006. All rates notices issued in August 2006 for the Financial Year 2006-2007 will be based on property values reflecting January 2006 levels of property value.
- Council elections in November 2005 are to cost Council \$69,500.
- The full year impact of the St Arnaud Children's precinct will add an additional \$75,000 in net cost to Council
- Recent review and alignment of payments to award conditions to a section of staff have impacted the Council by \$90,000 per annum.
- There has been a \$90,000 increase in the Council's contribution to the Wimmera Regional Library Corporation. This increase has been brought about by the Corporation's plan to replace their Information Technology systems, and in accordance with the Library agreement Northern Grampians is committed to provide the additional funds

Rate Revenue

It is proposed that the rate in the dollar increase by 7%. The municipal charge will increase from \$64.60 to \$95.00, and the garbage and recycling charges have increased by an average of 7%.

Following a review of the differential rating systems Council has determined that there will be only one differential applied in 2005/06. The new differential will apply to all properties in excess of 2.0 ha that qualify as a farm under the definition of farm land as prescribed in the *Valuation of Land Act 1960*.

Farm land under the act, means that it is not less than 2 hectares in area and is used primarily for grazing (including agistment), dairying, pig farming, poultry farming, fish farming, tree farming bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities. In addition the act clearly states that the property is used by a business that has a significant and commercial purpose or character and seeks to make a profit on a continuous or repetitive basis from its activities on the land, and that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land.

The key driver is to ensure farms, no matter what their size, receive the same benefit in terms of the differential rate.

The Farm Rate is to promote and support the use of sound agricultural practices and to encourage proper land use consistent with farming activities and to ensure an equitable share of the rate assessment for properties, the capital improved value of which has been affected by reason of its abnormally large area and the use to which it is put in comparison to the general land size of the majority of rateable properties within the municipal district.

The structure of the rates is as follows:

General rate	0.6393 cents in the \$
Farm rate	0.4156 cents in the \$
Cultural and Recreation	0.3707 cents in the \$
Garbage Charges	
80 litre bin	\$ 97.00
120 litre bin	\$125.00
240 litre bin	\$194.00
Skip service	\$ 125.00
Recycling Service	
Kerbside	\$ 45.00
Skip service	\$ 45.00

Budget Preparation

Strategic Planning Framework

Council has a strategic approach to corporate planning and budgeting in place. This approach allows Council to make planning decisions in light of financial and other resource constraints. The process seeks to align the development of the Council Plan, Annual Budget and Long-term Financial Strategy.

The Council Plan underpins Council's decision making process, policies and procedures. It is the key strategic document of Council which covers a four year period, but reviewed annually. Day to day operations are carried out following the activities and initiatives identified in the Budget which are in turn aimed at delivering the Strategic Objectives detailed in the Council Plan.

The long term Strategic Resource Plan is the key tool that assists the planning and decision making process for Council's future financial resource allocation. Although the Plan is subject to annual review, it provides a mechanism for Council to inform the community of the long-term viability and financial health of the Shire.

Council Plan

The Annual Budget is directed by the Council Plan 2004-2007. The Council Plan has been extensively reviewed and is out for public comment prior to being confirmed by Council. This budget document includes activities and initiatives to be funded and which contribute to the achievements of the Objectives and Goals identified in the Council Plan 2004-2007.

The key strategic objectives and goals set out in the Council Plan for 2004-2007 are listed in the table below

	Strategic Objective	Goal
1.	Improve social conditions	Promote an environment where the community experience health, safety and well-being
2.	Built and natural environment	Protect and enhance identified built and natural assets
3.	Sustainable economic base	Improve our investment environment to increase local employment and business opportunities
4.	Leadership and governance	Open, responsive and consultative governance

Statutory Requirements

Under the provision of the Local Government Act (1989), Northern Grampians Shire Council is required to prepare and adopt an annual budget. The budget must include certain information about the rates and charges that Council intends to levy as well as a range of other financial information required by the Local Government regulations (2004)

The budget includes standard statements being:

Statement of Financial Performances
Statement of Financial Position
Statement of Cash Flows
Statement of Capital works
Description of Activities and Initiatives
Key Strategic Activities

These statements have been prepared in accordance with Australian Accounting standards. They include information about the rates and charges to be levied, the Capital works program to be undertaken and other financial information which Council requires in order to make an informed decision about the adoption of the budget.

The budget includes consideration for long-term strategies in a proper management context. These include the Strategic Resource Plan, rating Strategy, and Borrowing Strategy

Analysis of Operating Budget

This section of the annual budget report analyses the expected revenue and expenditure of the Council for the 2005/06 year.

Operating Revenue

A summary of revenue for 2005/06 is as follows

Revenue Type	Forecast	Budget	Variance	
	2004/05	2005/06		%
	'000	'000	'000	%
General rates	7,379	8,251	872	11.8%
User Fees and Charges	2,745	2,865	120	4.4%
Government Grants - Operational	6,210	6,593	383	6.2%
Government Grants - Capital	1,238	3,964	2,726	220.2%
Interest received	187	130	(57)	-30.5%
Sale of Assets	430	1,227	797	185.3%
Contributions	414	537	123	29.7%
Other	70	37	(33)	-47.1%
TOTAL OPERATING REVENUE	18,673	23,604	4,931	26.4%

General Rates

\$0.872M increase

Included in the new year is the impact of the change to differential rates plus the increase in the municipal charge. In addition the full impact of the supplementary valuations done during 2004/05 is reflected in the revenue growth. Refer to the section on "Rating Strategy" for more detailed breakdown of the rate income.

User Fees and Charges

\$0.120M increase

Following a review, numerous increases were applied to the many varying fees and charges. The fee adjustments ranged from no increase to over 7% to some fees that had not been adjusted for more than 18 months

Government Grants - Operational

\$0.383M increase

The increase in operational government grants is in the main due to the \$373,000 increase from the Grants Commission

Government Grants - Capital

\$2.726M increase

The significant increase in grant income for capital projects is attributed to the lift in Roads to Recovery funding of \$521,000, allowance for major grants of \$1,900,000 for the construction of the Conference facility and Interpretive Centre at the Town Hall and a grant to contribute to the design and construction of the Grampians Gateway Industrial estate.

Interest Received

\$0.057M decline

Planned for lower available funds for investment plus with improvement in outstanding rates there is less interest penalty interest earned. We have also been conservative with the likely interest rate % received

Sale of Assets

\$0.797M increase

It is planned that a number of land assets will disposed of during the year

Operating Expenditures

A summary of expenditure for 2005/06 is as follows:

Expenditure Type	Forecast 2004/05 000	Budget 2005/06 000	Variance 000 %	
Contract Employees	312	313	1	0.3%
Employee Costs	7,150	7,634	484	6.8%
Materials, Services, Contracts	5,786	6,676	890	15.4%
Other Expenses	848	1,001	153	18.0%
Borrowing Costs	138	217	79	57.2%
Depreciation	4,292	4,500	208	4.8%
Book Value of Disposed Assets	430	1,226	796	185.1%
OPERATING EXPENSES	18,956	21,567	2,611	13.8%

Employee Costs

\$0.484M increase

Refer to the "Cost Pressures on Council" section.

Material, Services, Contracts

\$0.890M increase

Growth in this area is attributable to allowance for additional expenditure in maintenance areas as well as an allowance for increase due to CPI and rising fuel costs

Other Expenses

\$0.153M increase

The increase in expenses is as a result of a lift in the contribution to the Wimmera Regional Library Corporation to cover increase in capital demand plus the costs associated with completing the 2006 revaluation.

Borrowing Costs

\$0.079M increase

Increase in costs associated with the planned borrowings of \$1,000,000 for 2005/06

Depreciation

\$0.208M increase

Depreciation relates to the usage of Council's property, plant and equipment as well as infrastructure assets such as roads and drains. The increase in depreciation reflects the expansion of Council's asset base resulting from the Council's capital works program.

Book Value of Disposed Assets

\$0.796M increase

Directly related to the increase in asset disposals for 2005-2006 as indicated in the Sale of Assets revenue item.

Analysis of Cash Position

This section analyses the expected cash flows for 2005/06. The analysis is based in three main categories of cash flow. In summary they are:

- Operating Activities – these activities refer to cash generated or used in the normal service delivery functions of Council
- Financing activities – these activities refer to cash generated or used for the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of borrowings.
- Investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc

The significance of budgeting cash flows is that it is a key factor in setting the level of rates each year.

A summary of the various categories of cash flows is as follows:

Budgeted Cash Flow	Forecast 2004/05	Budget 2005/06	Variance (Outflow)
	000	000	000
Net Cash Flow from Operating Activities	3,144	6,609	3,465
Net Cash Flow from Financing Activities	65	242	177
Net Cash Flow from Investing Activities	(3,493)	(7,405)	(3,912)
Net Increase in Cash Held	(284)	(554)	(270)
Cash at Beginning	3,262	2,978	(284)
CASH AT END OF YEAR	2,978	2,424	(824)

Operating Activities

\$3.465M increase

The lift in cash from operating activities is due to the significant lift in expected grants to fund the capital works program

Financing Activities

\$0.177M increase

The increase in this activity is a result of the proposed borrowings of \$1,000,000 less the scheduled repayments of \$758,265

Investing Activities**\$3.912M increase**

The increase in this activity is a result of the significant lift in the capital expenditure program for 2005/06

Analysis of Capital Budget

This section of the budget report analyses the planned capital expenditure budget for 2005/06 and the sources of funding the budget

Funding Sources

The funding sources of the capital works for 2005/06 are as follows:

Funding of Capital Works	Forecast	Budget	Variance
	2004/05	2005/06	
	'000	'000	'000
Government Grants	1,238	3,964	2,726
Loan Funds	650	1,000	350
Sale of Assets	430	427	(3)
Contributions	62	88	26
Cash Funded eg Rates, Reserves	1,543	3,152	1,609
TOTAL CAPITAL FUNDING	3,923	8,631	4,708

Government Grants**\$2.726M increase**

The increase in this area is due to the lift in R32R funding plus the grant associated with the design and construction of the Community Conference facility and Interpretative Centre at the Town Hall/Entertainment Centre. These two projects represent \$2.4 million of the increase in Government grants

Loan Funds**\$0.350M increase**

Loans funds have been planned to assist in financing the first stage of the Halls Gap drainage scheme plus the media centre at Central Park and the development of the Grampians Gateway Industrial estate

Cash Funds**\$1.609M increase**

Given the increased level of capital expenditure there is a greater draw on cash from rate revenue and reserves

Capital Works

The following table highlights under 5 broad headings of works to be undertaken

Capital Works	Forecast 2004/05 '000	Budget 2005/06 '000	Variance '000
Infrastructure Assets eg Roads, Drains, Footpaths	2,080	4,155	2,075
Plant & Equipment	651	969	318
Parks & Gardens	320	278	(42)
Land & Buildings	809	3,034	2,225
Other	63	195	132
TOTAL CAPITAL WORKS	3,923	8,631	4,708

The specific projects associated with these capital works are described in detail in Appendix B

Analysis of Financial Position

This section of the budget report analyses the movements in assets, liabilities and equity between 2004/05 financial year and the 2005/06 financial year.

The budgeted Statement of Financial Position is as follows:

Budgeted Statement of Financial Position	Forecast 2004/05 '000	Budget 2005/06 '000	Variance '000
Current			
Assets	4,207	3,765	(442)
Liabilities	(2,052)	(2,016)	(36)
Net Current Assets	2,155	1,749	(406)
Non Current			
Assets	119,450	122,493	3,043
Liabilities	(3,322)	(3,868)	546
Net Non Current Assets	116,128	118,625	2,497
NET ASSETS	118,283	120,374	2,091
Equity			
Accumulated Surplus	103,553	105,590	2,037
Reserves	14,730	14,784	54
TOTAL EQUITY	118,283	120,374	2,091

The movements in the Statement of Financial Position reflect the impact of the large Capital Expenditure program planned for 2005/06. The opening cash balance was greater than expected as a number of capital projects planned for 2004/05 have had to be carried over to 2005/06.

Strategic Resource Plan

Council is required by the Local Government Act to prepare a Strategic Resource Plan covering both the financial and non financial resources, to support the Council Plan. Council also complies with the following guidelines:

- Prudently manage financial risks relating to debt, assets and liabilities
- Ensure that rate increases are not excessive and are fairly distributed.
- Consider the financial effects of Council decisions on future generations
- Provide full accurate and timely disclosure of financial information.
- Achievement of a balanced cash budget each year
- Maintenance of a strong liquidity position

Long Term Financial Strategy

A key component of the Strategic Resource Plan is the Long Term Financial Strategy. This plan is part of Council's ongoing financial planning to assist Council in adopting its budget within a long term framework. The strategy takes the objectives and strategies as specified in the Council Plan and expresses them in financial terms.

The key objectives which underline the development of the Plan is financial sustainability in the medium and long term whilst still achieving Council's strategic objectives as specified in the Council Plan.

The key financial objectives are:

- To optimise the long term working capital in such a manner that it is adequate to fund Council's normal day to day operations but not being excessive which would lead to missed opportunities in either improving service delivery, expanding Council's capital base or reducing rating demands on the community
- To maintain existing service levels and provide sufficient resources to finance growth.
- To achieve a result that is balanced on a cash basis
- To ensure that the budgeted amounts of income and expenditure are made on a conservative basis.

The plan is updated annually in line with current cost and revenue forecasts, taking into account such factors as future CPI and wage rate growth, municipal population growth and growth of number of aged and children in the Shire.

Rating Strategy

In developing the long term financial plan, rates and charges was identified as an important source of revenue, accounting for 31% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the long term financial planning process.

In the long term, however, it must be acknowledged that Northern Grampians rate levels need to be assessed to ensure that with the increasing demands on infrastructure and the burden of additional costs shifted to Local Government, the Council is able to deliver the level of service required.

The table bellows indicates the rate increases applied since 1999/200 and the proposed increase built into the Long Term financial strategy.

Year	Rate Increase
1999/2000	6.0%
2000/2001	11.3%
2001/2002	5.0%
2002/2003	5.9%
2003/2004	7.95%
2004/2005	7.75%
2005/2006	7.0%
2006/2007	7.0%
2007/2008	7.0%

Differential Rate for Various Property Categories

As indicated earlier in the report Council has reviewed the application of differentials. As a result of this review the rural residential development differential has been abolished and a single farm rate differential introduced.

Council has used the following differentials when levying its rates

Rating Code	Description	% of General Rate
G	Residential & Vacant Land	100%
U	Industrial Properties	100%
C	Commercial Properties	100%
H	Rural Residential 0.4ha >2ha	100%
R	Small Farm 2ha >80ha	65%
F	Large Farm < 80ha	65%
S	Cultural & Recreation Properties	58%

The following information on rates and charges is provided as per Regulation 8 of the Local Government (Finance and Reporting) Regulations 2004.

2004/2005 Rating Information

Classification	Assessments	Rate Cents/\$ CIV	Total CIV	Rate
Residential	5175	0.5976	496,166,300	2,965,090
Industrial/Commercial	617	0.5976	112,327,700	671,270
Rural Residential	243	0.5677	32,071,600	182,070
Farm System 1	711	0.4063	86,391,000	351,007
Farm System 2	2367	0.3884	470,449,700	1,827,227
Cultural & Recreation Land	4	0.3466	997,000	3,456
TOTAL	9117		1,198,403,300	6,000,119

2005/2006 Rating Information

Classification	Assessments	Rate Cents/\$ CIV	Total CIV	Total	Change Over 04/05
Residential	5684	0.6393	555,950,300	3,519,489	18.7%
Industrial/Commercial	617	0.6393	112,327,700	718,170	7.0%
Rural Residential	243	0.6393	32,071,600	205,034	12.6%
Farm System 1	202	0.4156	26,607,000	110,584	68.5%
Farm System 2	2367	0.4156	470,449,700	1,955,090	7.0%
Cultural & Recreation Land	4	0.3707	997,000	3,633	5.1%
TOTAL	9117		1,198,403,300	6,512,000	8.5%

Service Rates and Charges			
Service	2005/06	2004/05	Change
Municipal Charge	\$95.00	\$64.60	47.1%
Garbage			
80 Litre Bin	\$97.00	\$90.80	6.8%
120 Litre Bin	\$125.00	\$116.40	7.4%
240 Litre Bin	\$194.00	\$181.40	6.9%
Skip Service	\$125.00	\$116.40	7.4%
Recycling			
Kerbside or Skip Service	\$45.00	\$42.00	7.1%
Service Rate or Charge Revenue			
Municipal Charge	\$731,875	\$497,614	47.1%
Garbage			
80 Litre Bin	\$51,119	\$47,851	6.8%
120 Litre Bin	\$436,750	\$406,702	7.4%
240 Litre Bin	\$277,614	\$259,583	6.9%
Skip Service	\$16,125	\$15,016	7.4%
Recycling			
Kerbside or Skip Service	\$217,890	\$199,828	9.0%
Total Revenue	\$1,731,373	\$1,426,594	21.4%

Borrowing Strategy

The draft budget paper provides for \$1,000,000 new loan funds to be raised during the 2005/2006 year. Council will repay \$758,265 in principal on loans during 2005/2006 so its net indebtedness will increase by \$241,735 during the period.

Projects to be funded from the 2005/06 \$1,000,000 Loan Program

The following is a list of capital projects that Council will be using loan funds for -

Halls Gap drainage Scheme (Stage 1)	\$750,000
Central Park Media Centre	\$ 50,000
Grampians Gateway Industrial Estate	\$200,000

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
1 Governance			
Executive Services			
Executive Services			
Councillor Expenses			
Materials, Services, Contracts	62,930	64,800	47,300
Other Expenses	138,580	137,000	141,400
Total Expenditure	201,510	201,800	188,700
Total Councillor Expenses	201,510	201,800	188,700
Executive Expenses			
Employee Costs	203,285	205,000	277,400
Materials, Services, Contracts	68,801	60,500	55,300
Total Expenditure	272,086	265,500	332,700
Total Executive Expenses	272,086	265,500	332,700
Publicity			
Employee Costs	0	0	27,700
Materials, Services, Contracts	0	0	50,000
Total Expenditure	0	0	77,700
Total Publicity	0	0	77,700
Total Executive Services	473,596	467,300	599,100
Total Executive Services	473,596	467,300	599,100

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Organisational Development			
Employee Services			
Employee Services			
Employee Costs	60,095	61,000	64,000
Materials, Services, Contracts	86,805	89,400	48,100
Other Expenses	57,941	45,000	50,000
Total Expenditure	204,841	195,400	162,100
Contributions	(38,751)	(40,000)	(40,000)
Total Income	(38,751)	(40,000)	(40,000)
Total Employee Services	166,091	155,400	122,100
Total Employee Services	166,091	155,400	122,100
Total Organisational Development	166,091	155,400	122,100

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total 1 Governance	639,687	622,700	721,200

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
2 Corporate Services			
Corporate Services Executive			
Corporate Services Executive			
Corporate Services Admin			
Employee Costs	403,062	416,000	276,500
Materials, Services, Contracts	2,749	2,300	2,600
Total Expenditure	405,811	418,300	279,100
Total Corporate Services Admin	405,811	418,300	279,100
Libraries			
Contract Employees	1,208	1,200	7,000
Materials, Services, Contracts	26,264	27,000	18,400
Other Expenses	220,787	221,000	314,000
Total Expenditure	248,260	249,200	339,400
Total Libraries	248,260	249,200	339,400
Total Corporate Services Executive	654,071	667,500	618,500
Total Corporate Services Executive	654,071	667,500	618,500

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Financial Services & Governance			
Corporate Governance			
Corporate Support			
Contract Employees	0	0	16,100
Employee Costs	13,722	13,000	65,000
Materials, Services, Contracts	267,753	275,100	336,200
Other Expenses	28,848	31,000	0
Total Expenditure	310,323	319,100	417,300
Fees & User Charges	(17,016)	(14,000)	(18,000)
Total Income	(17,016)	(14,000)	(18,000)
Total Corporate Support	293,307	305,100	399,300
Customer Services			
Contract Employees	0	0	5,600
Employee Costs	148,194	148,500	324,800
Materials, Services, Contracts	14,320	13,500	15,400
Total Expenditure	162,515	162,000	345,800
Fees & User Charges	(17,408)	(25,646)	(7,000)
Other Revenue	(15,689)	(16,500)	(17,200)
Total Income	(33,097)	(42,146)	(24,200)
Total Customer Services	129,417	119,854	321,600
Insurances			
Materials, Services, Contracts	251,370	286,620	339,920
Total Expenditure	251,370	286,620	339,920
Contributions	0	(500)	0
Fees & User Charges	0	0	(5,400)
Total Income	0	(500)	(5,400)
Total Insurances	251,370	286,120	334,520
Property Management			
Materials, Services, Contracts	287,534	308,805	335,100
Total Expenditure	287,534	308,805	335,100
Fees & User Charges	(101,742)	(100,825)	(86,900)
Total Income	(101,742)	(100,825)	(86,900)
Total Property Management	185,792	207,980	248,200
Total Corporate Governance	659,887	919,054	1,303,620
Financial Services			
Finance General			
Borrowing Costs	138,200	196,000	216,800
Depreciation	0	0	0
Employee Costs	377,515	444,050	446,700

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Materials, Services, Contracts	70,707	156,000	100,100
Other Revenue	0	0	0
Unknown	0	0	0
Total Expenditure	586,421	796,050	763,600
Carrying Amount of Assets Sold	0	0	0
Contributions	(2,366)	(2,500)	(2,500)
Fees & User Charges	0	0	(2,000)
Increase in Equity from Library	0	0	0
Interest from investment	(156,045)	(154,000)	(96,500)
Operating Grants	(4,124,562)	(4,120,112)	(4,489,500)
Proceeds from Asset Sale	0	0	(800,000)
Total Income	(4,282,973)	(4,276,612)	(5,390,500)
Total Finance General	(3,696,552)	(3,480,562)	(4,626,900)
Fleet Management			
Materials, Services, Contracts	156,723	155,350	225,600
Total Expenditure	156,723	155,350	225,600
Total Fleet Management	156,723	155,350	225,600
Rates			
Other Expenses	133,634	107,000	283,300
Total Expenditure	133,634	107,000	283,300
Contributions	(47,149)	(55,000)	(153,000)
Fees & User Charges	(12,211)	(12,000)	(13,000)
Interest from investment	(31,043)	(32,500)	(33,200)
Rates & Charges	(7,379,171)	(7,379,021)	(8,264,300)
Total Income	(7,469,573)	(7,478,521)	(8,463,500)
Total Rates	(7,335,938)	(7,371,521)	(8,180,200)
Total Financial Services	(10,875,767)	(10,696,733)	(12,581,500)
Total Financial Services & Governance	(10,015,880)	(9,777,679)	(11,277,880)

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Information Services			
Information Systems			
Information Systems			
Contract Employees	0	0	32,500
Employee Costs	140,528	155,000	125,200
Materials, Services, Contracts	262,913	302,000	257,300
Total Expenditure	403,442	457,000	415,000
Fees & User Charges	(1,815)	(1,000)	(1,700)
Total Income	(1,815)	(1,000)	(1,700)
Total Information Systems	401,626	456,000	413,300
Records			
Employee Costs	0	0	95,900
Materials, Services, Contracts	0	0	1,600
Total Expenditure	0	0	97,500
Total Records	0	0	97,500
Total Information Systems	401,626	456,000	510,800
Total Information Services	401,626	456,000	510,800

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total 2 Corporate Services	(8,960,184)	(8,654,179)	(10,148,580)

Budget Report 2004-05 & 2005-06

	<u>2004-05</u>	<u>2004-05</u>	<u>2005-06</u>
	<u>Actuals</u>	<u>Forecast</u>	<u>Budget</u>

3 Community Development & Lifestyles

Administration Community Development & Lifestyles

Administration Community Development & Lifestyles

Community Dev & Lifestyles Admin			
Employee Costs	138,698	144,000	266,800
Materials, Services, Contracts	23,909	23,100	23,500
Total Expenditure	162,607	167,100	290,300
Total Community Dev & Lifestyles Admin	162,607	167,100	290,300
Total Administration Community Developm	162,607	167,100	290,300
Total Administration Community Developm	162,607	167,100	290,300

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Community Lifestyles & Well-Being			
Community Services			
Community Alliance			
Materials, Services, Contracts	11,571	38,804	26,700
Total Expenditure	11,571	38,804	26,700
Operating Grants	(21,315)	(38,804)	(17,600)
Total Income	(21,315)	(38,804)	(17,600)
Total Community Alliance	(9,744)	0	9,100
Community Services Admin			
Employee Costs	0	0	47,600
Materials, Services, Contracts	391	2,600	1,500
Total Expenditure	391	2,600	49,100
Total Community Services Admin	391	2,600	49,100
Other Community Services			
Other Expenses	24,385	12,500	49,000
Total Expenditure	24,385	12,500	49,000
Operating Grants	0	(250)	0
Total Income	0	(250)	0
Total Other Community Services	24,385	12,250	49,000
Youth Development			
Employee Costs	0	0	38,400
Materials, Services, Contracts	0	0	2,000
Other Expenses	23,635	25,700	25,200
Total Expenditure	23,635	25,700	65,600
Operating Grants	0	(1,000)	(40,000)
Total Income	0	(1,000)	(40,000)
Total Youth Development	23,635	24,700	25,600
Total Community Services	38,667	39,550	132,800
Leisure			
Entertainment Centre			
Employee Costs	73,947	83,000	40,100
Materials, Services, Contracts	38,936	33,500	46,500
Other Expenses	17,067	15,000	0
Total Expenditure	129,949	131,500	86,600
Fees & User Charges	(32,512)	(20,000)	(44,000)
Total Income	(32,512)	(20,000)	(44,000)
Total Entertainment Centre	97,437	111,500	42,600
Halls Gap Pool			
Other Expenses	1,000	1,000	1,000

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total Expenditure	1,000	1,000	1,000
Total Halls Gap Pool	1,000	1,000	1,000
Leisure Admin			
Employee Costs	73,494	70,000	89,000
Materials, Services, Contracts	1,770	2,000	28,800
Total Expenditure	75,264	72,000	117,800
Operating Grants	0	0	(27,800)
Total Income	0	0	(27,800)
Total Leisure Admin	75,264	72,000	90,000
Marnoo Pool			
Other Expenses	1,000	1,000	1,000
Total Expenditure	1,000	1,000	1,000
Total Marnoo Pool	1,000	1,000	1,000
St Arnaud Kiosk			
Materials, Services, Contracts	6,609	10,500	7,200
Total Expenditure	6,609	10,500	7,200
Fees & User Charges	(8,793)	(14,000)	(13,200)
Total Income	(8,793)	(14,000)	(13,200)
Total St Arnaud Kiosk	(2,184)	(3,500)	(6,000)
St Arnaud Pool			
Employee Costs	48,399	60,000	50,200
Materials, Services, Contracts	23,454	23,260	23,000
Total Expenditure	71,853	83,260	73,200
Fees & User Charges	(16,876)	(17,500)	(17,000)
Total Income	(16,876)	(17,500)	(17,000)
Total St Arnaud Pool	54,977	65,760	56,200
St Arnaud Stadium			
Other Expenses	5,721	10,000	9,000
Total Expenditure	5,721	10,000	9,000
Total St Arnaud Stadium	5,721	10,000	9,000
Stawell Leisure Centre			
Contract Employees	0	0	26,100
Employee Costs	225,469	227,000	245,800
Materials, Services, Contracts	128,897	135,800	124,700
Total Expenditure	354,366	362,800	396,600
Fees & User Charges	(231,571)	(233,000)	(237,700)
Operating Grants	(5,400)	0	(3,600)
Total Income	(236,971)	(233,000)	(241,300)
Total Stawell Leisure Centre	117,396	129,800	155,300
Stawell Leisure Centre Kiosk			

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Materials, Services, Contracts	16,707	25,100	23,100
Total Expenditure	16,707	25,100	23,100
Fees & User Charges	(26,609)	(34,000)	(32,700)
Total Income	(26,609)	(34,000)	(32,700)
Total Stawell Leisure Centre Kiosk	(9,902)	(8,900)	(9,600)
Total Leisure	340,709	378,660	339,500
Local Laws & Traffic			
Admin Local Laws & Traffic			
Employee Costs	166,176	170,000	157,100
Materials, Services, Contracts	25,619	30,140	26,450
Total Expenditure	191,794	200,140	183,550
Total Admin Local Laws & Traffic	191,794	200,140	183,550
Animal Control			
Other Expenses	9,252	19,000	10,000
Total Expenditure	9,252	19,000	10,000
Fees & User Charges	(92,300)	(93,500)	(93,500)
Total Income	(92,300)	(93,500)	(93,500)
Total Animal Control	(83,048)	(74,500)	(83,500)
Local Laws & Planning Enforcement			
Contributions	(17,574)	(17,500)	0
Fees & User Charges	(15,428)	(16,000)	(16,000)
Total Income	(33,002)	(33,500)	(16,000)
Total Local Laws & Planning Enforcement	(33,002)	(33,500)	(16,000)
School Crossing Super			
Employee Costs	33,616	35,700	40,500
Total Expenditure	33,616	35,700	40,500
Operating Grants	(15,630)	(15,120)	(15,700)
Total Income	(15,630)	(15,120)	(15,700)
Total School Crossing Super	17,986	20,580	24,800
Total Local Laws & Traffic	93,730	112,720	108,850
Public Health			
Admin Public Health			
Employee Costs	155,624	147,000	167,300
Materials, Services, Contracts	6,702	5,500	6,500
Total Expenditure	162,326	152,500	173,800
Total Admin Public Health	162,326	152,500	173,800
Environmental Health			
Materials, Services, Contracts	3,796	2,000	200
Total Expenditure	3,796	2,000	200

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Fees & User Charges	(67,022)	(70,300)	(71,500)
Operating Grants	(2,611)	(2,000)	(2,800)
Total Income	(69,633)	(72,300)	(74,300)
Total Environmental Health	(65,837)	(70,300)	(74,100)
Immunisation			
Materials, Services, Contracts	10,181	10,000	12,000
Total Expenditure	10,181	10,000	12,000
Fees & User Charges	(15,558)	(10,000)	(13,000)
Total Income	(15,558)	(10,000)	(13,000)
Total Immunisation	(5,377)	0	(1,000)
Waste Water Project			
Materials, Services, Contracts	12,065	22,727	9,100
Total Expenditure	12,065	22,727	9,100
Operating Grants	(35,761)	(25,000)	(9,100)
Total Income	(35,761)	(25,000)	(9,100)
Total Waste Water Project	(23,696)	(2,273)	0
Total Public Health	67,416	79,927	98,700
Total Community Lifestyles & Well-Being	540,521	610,857	679,850

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Community Support			
Aged & Disability Services			
Aged & Disabled Svcs			
Employee Costs	242,572	254,000	241,200
Materials, Services, Contracts	8,498	14,050	21,100
Total Expenditure	251,070	268,050	262,300
Operating Grants	(91,107)	(72,000)	(110,500)
Total Income	(91,107)	(72,000)	(110,500)
Total Aged & Disabled Svcs	159,963	196,050	151,800
Home Care			
Employee Costs	288,687	260,000	289,600
Materials, Services, Contracts	1,884	1,800	2,000
Total Expenditure	290,571	261,800	291,600
Fees & User Charges	(41,544)	(39,000)	(45,500)
Operating Grants	(222,924)	(222,000)	(221,100)
Total Income	(264,469)	(261,000)	(266,600)
Total Home Care	26,103	800	25,000
Home Maint.			
Employee Costs	21,167	9,000	0
Materials, Services, Contracts	6,113	5,000	17,250
Total Expenditure	27,281	14,000	17,250
Fees & User Charges	(4,225)	(5,000)	(5,200)
Operating Grants	(12,269)	(12,100)	(12,300)
Total Income	(16,494)	(17,100)	(17,500)
Total Home Maint.	10,787	(3,100)	(250)
Meals On Wheels			
Materials, Services, Contracts	149,149	188,000	186,500
Total Expenditure	149,149	188,000	186,500
Fees & User Charges	(127,498)	(150,500)	(169,500)
Operating Grants	(35,280)	(34,500)	(35,300)
Total Income	(162,778)	(185,000)	(204,800)
Total Meals On Wheels	(13,629)	3,000	(18,300)
Personal Care			
Employee Costs	44,753	36,200	43,500
Total Expenditure	44,753	36,200	43,500
Fees & User Charges	(9,777)	(8,000)	(10,300)
Operating Grants	(66,304)	(63,000)	(63,400)
Total Income	(76,081)	(71,000)	(73,700)
Total Personal Care	(31,328)	(34,800)	(30,200)

Private Works - Human Services

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Employee Costs	254,149	180,950	250,600
Total Expenditure	254,149	180,950	250,600
Fees & User Charges	(356,875)	(295,000)	(320,000)
Total Income	(356,875)	(295,000)	(320,000)
Total Private Works - Human Services	(102,726)	(114,050)	(69,400)
Respite Care			
Employee Costs	36,101	20,000	32,700
Total Expenditure	36,101	20,000	32,700
Fees & User Charges	(3,004)	(3,090)	(3,100)
Operating Grants	(20,503)	(20,100)	(20,500)
Total Income	(23,507)	(23,190)	(23,600)
Total Respite Care	12,594	(3,190)	9,100
Veterans Home Care			
Employee Costs	36,282	30,000	34,900
Materials, Services, Contracts	3,862	2,000	1,500
Total Expenditure	40,144	32,000	36,400
Operating Grants	(89,968)	(73,000)	(90,000)
Total Income	(89,968)	(73,000)	(90,000)
Total Veterans Home Care	(49,823)	(41,000)	(53,600)
Total Aged & Disability Services	11,940	3,710	14,150
Child Care			
Baby Capsules			
Materials, Services, Contracts	1,386	700	1,000
Total Expenditure	1,386	700	1,000
Fees & User Charges	(1,454)	(1,200)	(700)
Total Income	(1,454)	(1,200)	(700)
Total Baby Capsules	(68)	(500)	300
Ldc- St Arnaud C/Precinct			
Contract Employees	0	0	36,500
Employee Costs	75,449	64,000	303,400
Materials, Services, Contracts	25,865	8,750	25,000
Total Expenditure	101,314	72,750	364,900
Fees & User Charges	(11,007)	(64,370)	(210,700)
Operating Grants	(39,800)	(12,300)	(37,200)
Total Income	(50,807)	(76,670)	(247,900)
Total Ldc- St Arnaud C/Precinct	50,507	(3,920)	117,000
Ldc-Tailors Gully			
Contract Employees	0	0	43,900
Employee Costs	530,783	519,000	552,400
Materials, Services, Contracts	98,699	77,110	80,000

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total Expenditure	629,482	596,110	676,300
Contributions	(199,030)	(253,500)	(226,500)
Fees & User Charges	(237,117)	(190,600)	(246,200)
Operating Grants	(60,939)	(50,160)	(55,300)
Total Income	(497,086)	(494,260)	(528,000)
Total Ldc-Taylors Gully	132,396	101,850	148,300
Maternal Child & Health			
Contract Employees	3,696	6,500	32,300
Employee Costs	187,220	186,300	157,900
Materials, Services, Contracts	7,767	11,000	7,000
Total Expenditure	198,683	203,800	197,200
Operating Grants	(115,375)	(114,000)	(114,000)
Total Income	(115,375)	(114,000)	(114,000)
Total Maternal Child & Health	83,308	89,800	83,200
Occasional Care			
Employee Costs	41,265	31,000	47,200
Materials, Services, Contracts	10,838	9,400	6,500
Total Expenditure	52,104	40,400	53,700
Fees & User Charges	(25,471)	(25,000)	(25,000)
Operating Grants	(14,480)	(14,108)	(15,000)
Total Income	(39,951)	(39,108)	(40,000)
Total Occasional Care	12,152	1,292	13,700
Outside School Hours Care			
Employee Costs	52,645	50,000	60,700
Materials, Services, Contracts	10,013	25,000	1,000
Other Expenses	30,000	30,000	25,000
Total Expenditure	92,658	105,000	86,700
Contributions	0	0	(64,800)
Fees & User Charges	(1,821)	(60,000)	(7,200)
Operating Grants	(55,755)	(45,000)	(39,700)
Total Income	(57,576)	(105,000)	(111,700)
Total Outside School Hours Care	35,082	0	(25,000)
Total Child Care	313,376	186,522	337,500
Family Day Care			
Family & Child Management			
Employee Costs	132,850	121,000	85,900
Materials, Services, Contracts	9,389	8,000	4,000
Total Expenditure	142,239	129,000	89,900
Operating Grants	(91,445)	(100,800)	(75,000)

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total Income	(91,445)	(100,800)	(75,000)
Total Family & Child Management	50,794	28,200	14,900
FDC Carers			
Materials, Services, Contracts	284,621	361,500	291,700
Total Expenditure	284,621	361,500	291,700
Fees & User Charges	(122,425)	(142,500)	(123,200)
Operating Grants	(161,902)	(219,000)	(168,500)
Total Income	(284,327)	(361,500)	(291,700)
Total FDC Carers	294	0	0
Total Family Day Care	51,087	28,200	14,900
Kindergarten			
St Arnaud Kinder			
Employee Costs	23,087	3,000	97,700
Total Expenditure	23,087	3,000	97,700
Fees & User Charges	(3,915)	0	(12,900)
Operating Grants	(17,911)	0	(85,900)
Total Income	(21,826)	0	(98,800)
Total St Arnaud Kinder	1,261	3,000	(1,100)
Total Kindergarten	1,261	3,000	(1,100)
Senior Citizens			
Sen Citizen Stawell			
Contract Employees	2,318	2,100	2,200
Materials, Services, Contracts	2,178	1,800	2,300
Total Expenditure	4,496	3,900	4,500
Fees & User Charges	(6,782)	(5,000)	(5,100)
Operating Grants	(8,166)	(6,000)	(6,600)
Total Income	(14,948)	(11,000)	(11,700)
Total Sen Citizen Stawell	(10,452)	(7,100)	(7,200)
Senior Citizen Week			
Materials, Services, Contracts	1,402	3,000	2,000
Total Expenditure	1,402	3,000	2,000
Fees & User Charges	(252)	(1,000)	(300)
Operating Grants	(1,000)	0	(1,000)
Total Income	(1,252)	(1,000)	(1,300)
Total Senior Citizen Week	150	2,000	700
Senior Citz St Arnaud			
Materials, Services, Contracts	2,626	3,550	2,600
Total Expenditure	2,626	3,550	2,600
Fees & User Charges	(1,122)	(1,300)	(1,200)

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Operating Grants	(5,190)	(6,000)	(6,600)
Total Income	(6,312)	(7,300)	(7,800)
Total Senior Citz St Arnaud	(3,686)	(3,750)	(5,200)
Total Senior Citizens	(13,989)	(8,850)	(11,700)
Total Community Support	363,676	214,582	353,750

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total 3 Community Development & Lifes	1,066,805	992,539	1,323,900

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
4 Environment & Infrastructure			
Environment & Infrastructure			
Administration Environment & Infrastructure			
Environ & Infrastructure Admin			
Contract Employees	0	0	10,000
Employee Costs	152,060	146,000	272,800
Materials, Services, Contracts	26,515	27,100	27,100
Total Expenditure	178,575	173,100	309,900
Contributions	(23,572)	(18,000)	(18,000)
Fees & User Charges	(680)	(1,100)	(1,100)
Total Income	(24,252)	(19,100)	(19,100)
Total Environ & Infrastructure Admin	154,323	154,000	290,800
Total Administration Environment & Infr	154,323	154,000	290,800
Total Environment & Infrastructure	154,323	154,000	290,800

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Infrastructure Development			
Administration Infrastructure Development			
Infrastructure Dev Admin			
Contract Employees	0	0	0
Employee Costs	266,280	275,000	202,500
Total Expenditure	266,280	275,000	202,500
Total Infrastructure Dev Admin	266,280	275,000	202,500
Total Administration Infrastructure Development	266,280	275,000	202,500
Agricultural Services			
Drought Relief Dams & Bores			
Employee Costs	39,618	41,000	290
Internal Plant Hire Charges	0	0	40
Materials, Services, Contracts	0	0	4,700
Total Expenditure	39,618	41,000	5,030
Operating Grants	(43,488)	(43,500)	0
Total Income	(43,488)	(43,500)	0
Total Drought Relief Dams & Bores	(3,870)	(2,500)	5,030
Standpipes			
Employee Costs	4,010	500	1,230
Internal Plant Hire Charges	0	0	960
Materials, Services, Contracts	9,908	7,600	8,110
Total Expenditure	13,918	8,100	10,300
Fees & User Charges	(3,417)	(10,206)	(20,000)
Total Income	(3,417)	(10,206)	(20,000)
Total Standpipes	10,501	(2,106)	(9,700)
Weighbridge - Great Western			
Materials, Services, Contracts	1,309	1,700	1,700
Total Expenditure	1,309	1,700	1,700
Fees & User Charges	(82)	(1,000)	(1,000)
Total Income	(82)	(1,000)	(1,000)
Total Weighbridge - Great Western	1,227	700	700
Total Agricultural Services	7,857	(3,906)	(3,970)
Asset Management			
General			
Materials, Services, Contracts	8,078	8,000	17,200
Total Expenditure	8,078	8,000	17,200
Total General	8,078	8,000	17,200
Lakes & Waterways			
Employee Costs	8,457	5,000	1,190

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Internal Plant Hire Charges	0	0	890
Materials, Services, Contracts	0	0	4,150
Total Expenditure	8,457	5,000	6,230
Operating Grants	(2,547)	(4,000)	(2,000)
Total Income	(2,547)	(4,000)	(2,000)
Total Lakes & Waterways	5,910	1,000	4,230
Roads			
Materials, Services, Contracts	0	0	13,170
Total Expenditure	0	0	13,170
Total Roads	0	0	13,170
Stormwater			
Materials, Services, Contracts	903	40,000	30,000
Total Expenditure	903	40,000	30,000
Operating Grants	(48,427)	(48,427)	0
Total Income	(48,427)	(48,427)	0
Total Stormwater	(47,525)	(8,427)	30,000
Total Asset Management	(33,537)	573	64,600
Environment			
Landcare/Conservation			
Employee Costs	52,004	72,000	55,400
Materials, Services, Contracts	12,459	23,000	60,490
Other Expenses	0	0	0
Total Expenditure	64,463	95,000	115,890
Contributions	(409)	(5,000)	0
Operating Grants	(76,595)	(75,000)	(96,800)
Total Income	(77,004)	(80,000)	(96,800)
Total Landcare/Conservation	(12,542)	15,000	19,090
Total Environment	(12,542)	15,000	19,090
Fire & Emergency			
Access Tracks			
Employee Costs	9,986	10,000	2,590
Internal Plant Hire Charges	0	0	3,920
Materials, Services, Contracts	0	0	1,500
Total Expenditure	9,986	10,000	8,010
Operating Grants	0	(8,000)	(8,240)
Total Income	0	(8,000)	(8,240)
Total Access Tracks	9,986	2,000	(230)
Emergency Management (MEMP)			
Employee Costs	7,274	12,500	1,920

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Internal Plant Hire Charges	0	0	2,320
Materials, Services, Contracts	0	0	7,220
Other Expenses	19,400	19,400	19,400
Total Expenditure	26,674	31,900	30,860
Operating Grants	(9,737)	(9,600)	(9,700)
Total Income	(9,737)	(9,600)	(9,700)
Total Emergency Management (MEMP)	16,937	22,300	21,160
MFPO			
Employee Costs	23,999	21,700	7,550
Internal Plant Hire Charges	0	0	4,410
Materials, Services, Contracts	3,736	4,000	9,400
Total Expenditure	27,735	25,700	21,360
Fees & User Charges	(2,433)	(2,500)	(2,600)
Total Income	(2,433)	(2,500)	(2,600)
Total MFPO	25,301	23,200	18,760
Mt William Tower			
Materials, Services, Contracts	24	5,150	5,290
Total Expenditure	24	5,150	5,290
Fees & User Charges	(6,787)	(4,120)	0
Total Income	(6,787)	(4,120)	0
Total Mt William Tower	(6,763)	1,030	5,290
Roadside Spraying			
Employee Costs	2,499	3,432	0
Materials, Services, Contracts	0	0	3,540
Total Expenditure	2,499	3,432	3,540
Total Roadside Spraying	2,499	3,432	3,540
Total Fire & Emergency	47,960	51,962	46,520
Periodic Maintenance			
Bridge Maintenance			
Employee Costs	6,454	30,000	4,400
Internal Plant Hire Charges	0	0	2,180
Materials, Services, Contracts	0	0	21,600
Total Expenditure	6,454	30,000	28,180
Total Bridge Maintenance	6,454	30,000	28,180
Drainage Maintenance			
Employee Costs	33,058	30,000	8,610
Internal Plant Hire Charges	0	0	8,620
Materials, Services, Contracts	0	0	7,700
Total Expenditure	33,058	30,000	24,930

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total Drainage Maintenance	33,058	30,000	24,930
Footpath Maintenance			
Employee Costs	38,507	33,072	30,570
Internal Plant Hire Charges	0	0	9,710
Materials, Services, Contracts	0	0	7,200
Total Expenditure	38,507	33,072	47,480
Contributions	(182)	0	0
Total Income	(182)	0	0
Total Footpath Maintenance	38,325	33,072	47,480
Main St Stawell			
Materials, Services, Contracts	9,178	13,500	0
Total Expenditure	9,178	13,500	0
Total Main St Stawell	9,178	13,500	0
Rapid Response			
Employee Costs	0	0	17,820
Internal Plant Hire Charges	0	0	17,410
Materials, Services, Contracts	0	0	14,770
Total Expenditure	0	0	50,000
Total Rapid Response	0	0	50,000
Road Maintenance			
Employee Costs	214,481	155,480	48,770
Internal Plant Hire Charges	0	0	34,800
Materials, Services, Contracts	0	0	44,850
Total Expenditure	214,481	155,480	128,420
Total Road Maintenance	214,481	155,480	128,420
Signage & Road Furniture			
Employee Costs	14,813	20,000	8,550
Internal Plant Hire Charges	0	0	2,790
Materials, Services, Contracts	0	0	23,600
Total Expenditure	14,813	20,000	34,940
Total Signage & Road Furniture	14,813	20,000	34,940
Street Lighting			
Materials, Services, Contracts	79,593	76,500	80,000
Total Expenditure	79,593	76,500	80,000
Total Street Lighting	79,593	76,500	80,000
Tree Management			
Employee Costs	35,480	37,400	0
Materials, Services, Contracts	0	0	82,300
Total Expenditure	35,480	37,400	82,300
Total Tree Management	35,480	37,400	82,300

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total Periodic Maintenance	431,362	395,952	476,250
Public Toilets			
Public Toilet Cleaning & Repair			
Contract Employees	0	0	1,100
Materials, Services, Contracts	110,611	97,010	98,660
Total Expenditure	110,611	97,010	99,760
Total Public Toilet Cleaning & Repair	110,611	97,010	99,760
Total Public Toilets	110,611	97,010	99,760
Vicroads			
Vicroads			
Employee Costs	0	660,000	77,080
Internal Plant Hire Charges	0	0	52,230
Materials, Services, Contracts	601,070	0	481,000
Other Expenses	62,353	0	0
Total Expenditure	663,423	660,000	610,310
Operating Grants	(675,903)	(660,000)	(660,000)
Other Revenue	(34,200)	0	0
Total Income	(710,103)	(660,000)	(660,000)
Total Vicroads	(46,680)	0	(49,690)
Total Vicroads	(46,680)	0	(49,690)
Waste Management			
Garbage Collection			
Employee Costs	175	5,000	2,110
Internal Plant Hire Charges	0	0	940
Materials, Services, Contracts	406,257	389,315	401,830
Total Expenditure	406,432	394,315	404,880
Total Garbage Collection	406,432	394,315	404,880
Recycling Collection			
Materials, Services, Contracts	137,994	150,000	199,300
Total Expenditure	137,994	150,000	199,300
Total Recycling Collection	137,994	150,000	199,300
Regional Landfill			
Materials, Services, Contracts	5,289	10,000	10,300
Total Expenditure	5,289	10,000	10,300
Operating Grants	(3,988)	0	0
Total Income	(3,988)	0	0
Total Regional Landfill	1,300	10,000	10,300
Tips & Transfer Stations			
Contract Employees	0	0	20,450

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Employee Costs	270,929	234,640	33,780
Fees & User Charges	11,128	11,128	0
Internal Plant Hire Charges	0	0	47,290
Materials, Services, Contracts	0	0	114,800
Total Expenditure	282,057	245,768	216,320
Fees & User Charges	(141,779)	(121,000)	(117,650)
Operating Grants	(250)	(3,000)	(3,090)
Total Income	(142,029)	(124,000)	(120,740)
Total Tips & Transfer Stations	140,029	121,768	95,580
Total Waste Management	685,755	676,053	710,060
Total Infrastructure Development	1,457,087	1,507,674	1,567,120

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Infrastructure Operations			
Administration Infrastructure Operations			
Infrastructure Ops Admin			
Employee Costs	191,598	198,000	69,400
Total Expenditure	191,598	198,000	69,400
Total Infrastructure Ops Admin	191,598	198,000	69,400
Outdoor Staff Overheads			
Contract Employees	0	0	122,300
Employee Costs	837,534	760,399	768,490
Internal Plant Hire Charges	0	0	1,970
Materials, Services, Contracts	71,584	89,000	97,580
Total Expenditure	909,118	849,399	990,340
Contract Employees	0	0	(122,300)
Employee Costs	0	0	(768,490)
Internal Plant Hire Charges	(1,057,492)	(1,057,899)	0
Materials, Services, Contracts	0	0	(97,580)
Operating Grants	(6,900)	(16,500)	0
Total Income	(1,064,392)	(1,074,399)	(988,370)
Total Outdoor Staff Overheads	(155,274)	(225,000)	1,970
Total Administration Infrastructure Operat	36,324	(27,000)	71,370
Gravel Pits			
Gravel Pits			
Employee Costs	147,914	131,250	11,720
Internal Plant Hire Charges	0	0	25,580
Materials, Services, Contracts	0	0	128,500
Total Expenditure	147,914	131,250	165,800
Fees & User Charges	(143,393)	(137,430)	(165,800)
Total Income	(143,393)	(137,430)	(165,800)
Total Gravel Pits	4,521	(6,180)	0
Total Gravel Pits	4,521	(6,180)	0
Miscellaneous			
Aerodromes			
Employee Costs	50,173	43,000	16,030
Internal Plant Hire Charges	0	0	6,430
Materials, Services, Contracts	0	0	10,870
Total Expenditure	50,173	43,000	33,330
Fees & User Charges	(2,600)	(3,200)	(3,500)
Total Income	(2,600)	(3,200)	(3,500)

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total Aerodromes	47,573	39,800	29,830
Cemeteries			
Employee Costs	63,822	75,000	22,840
Internal Plant Hire Charges	0	0	10,440
Materials, Services, Contracts	0	0	45,000
Total Expenditure	63,822	75,000	78,280
Fees & User Charges	(89,750)	(75,000)	(75,000)
Total Income	(89,750)	(75,000)	(75,000)
Total Cemeteries	(25,928)	0	3,280
Emergency Works			
Employee Costs	40,007	40,000	16,970
Internal Plant Hire Charges	0	0	11,580
Materials, Services, Contracts	0	0	2,100
Total Expenditure	40,007	40,000	30,650
Total Emergency Works	40,007	40,000	30,650
Event management			
Employee Costs	9,316	8,240	6,610
Internal Plant Hire Charges	0	0	870
Materials, Services, Contracts	0	0	8,800
Total Expenditure	9,316	8,240	16,280
Total Event management	9,316	8,240	16,280
Saleyards			
Employee Costs	2,357	2,100	2,020
Internal Plant Hire Charges	0	0	520
Materials, Services, Contracts	0	0	3,270
Total Expenditure	2,357	2,100	5,810
Fees & User Charges	(3,454)	(1,700)	(5,200)
Total Income	(3,454)	(1,700)	(5,200)
Total Saleyards	(1,097)	400	610
Street Cleaning			
Contract Employees	15,652	21,840	19,120
Employee Costs	116,277	106,125	43,700
Internal Plant Hire Charges	0	0	11,140
Materials, Services, Contracts	0	0	42,980
Operating Grants	0	0	770
Total Expenditure	131,929	127,965	117,710
Total Street Cleaning	131,929	127,965	117,710
Vandalism			
Employee Costs	11,897	6,695	1,990
Internal Plant Hire Charges	0	0	410
Materials, Services, Contracts	0	0	3,150

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total Expenditure	11,897	6,695	5,550
Fees & User Charges	(650)	(200)	(200)
Total Income	(650)	(200)	(200)
Total Vandalism	11,247	6,495	5,350
Total Miscellaneous	213,048	222,900	203,710
Parks & Gardens			
Playgrounds			
Employee Costs	20,267	13,500	4,020
Internal Plant Hire Charges	0	0	2,240
Materials, Services, Contracts	0	0	4,730
Total Expenditure	20,267	13,500	10,990
Total Playgrounds	20,267	13,500	10,990
Routine Mtc Active Reserves			
Employee Costs	260,564	200,808	42,160
Internal Plant Hire Charges	0	0	22,710
Materials, Services, Contracts	0	0	109,630
Total Expenditure	260,564	200,808	174,500
Total Routine Mtc Active Reserves	260,564	200,808	174,500
Routine Mtc Passive Reserves			
Contract Employees	0	0	34,000
Employee Costs	340,017	402,248	109,540
Internal Plant Hire Charges	0	0	59,540
Materials, Services, Contracts	0	0	101,560
Total Expenditure	340,017	402,248	304,640
Contributions	(7,428)	(3,500)	0
Fees & User Charges	(59)	0	(100)
Operating Grants	(8,500)	(8,500)	(3,600)
Total Income	(15,987)	(12,000)	(3,700)
Total Routine Mtc Passive Reserves	324,030	390,248	300,940
Total Parks & Gardens	604,861	604,556	486,430
Plant			
Heavy Plant			
Employee Costs	829,798	648,900	52,590
Materials, Services, Contracts	0	0	698,900
Total Expenditure	829,798	648,900	751,490
Internal Plant Hire Charges	(1,409,827)	(1,359,600)	(751,490)
Total Income	(1,409,827)	(1,359,600)	(751,490)
Total Heavy Plant	(580,029)	(710,700)	0
Total Plant	(580,029)	(710,700)	0

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Private Works			
Private Works			
Employee Costs	410,663	263,000	55,060
Internal Plant Hire Charges	0	0	54,840
Materials, Services, Contracts	0	0	115,000
Total Expenditure	410,663	263,000	224,900
Fees & User Charges	(467,170)	(306,000)	(306,000)
Total Income	(467,170)	(306,000)	(306,000)
Total Private Works	(56,507)	(43,000)	(81,100)
Total Private Works	(56,507)	(43,000)	(81,100)
Road & Roadside Maintenance			
Roads			
Employee Costs	975,961	933,352	292,420
Internal Plant Hire Charges	0	0	282,170
Materials, Services, Contracts	0	0	153,430
Total Expenditure	975,961	933,352	728,020
Total Roads	975,961	933,352	728,020
Roadsides			
Employee Costs	376,395	330,375	112,860
Internal Plant Hire Charges	0	0	72,540
Materials, Services, Contracts	0	0	42,950
Total Expenditure	376,395	330,375	228,350
Total Roadsides	376,395	330,375	228,350
Total Road & Roadside Maintenance	1,352,356	1,263,727	956,370
Total Infrastructure Operations	1,574,574	1,304,303	1,636,780

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total 4 Environment & Infrastructure	3,185,984	2,965,977	3,494,700

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
5 Marketing & Development			
Admin Marketing & Development			
Administration Marketing & Development			
Marketing & Dev Admin			
Employee Costs	220,089	192,000	284,200
Materials, Services, Contracts	8,358	5,000	6,000
Total Expenditure	228,447	197,000	290,200
Total Marketing & Dev Admin	228,447	197,000	290,200
Total Administration Marketing & Develop	228,447	197,000	290,200
Total Admin Marketing & Development	228,447	197,000	290,200

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Business & Tourism Development			
Economic Development & Tourism			
Econ Dev & Tourism Admin			
Contract Employees	0	0	17,000
Employee Costs	451,968	405,000	403,000
Materials, Services, Contracts	28,305	43,000	42,000
Other Expenses	38,548	32,000	54,500
Total Expenditure	518,821	480,000	516,500
Contributions	(15,630)	(20,000)	(20,000)
Fees & User Charges	(22,103)	0	(10,000)
Operating Grants	(5,400)	(24,000)	(3,600)
Total Income	(43,133)	(44,000)	(33,600)
Total Econ Dev & Tourism Admin	475,688	436,000	482,900
Economic Development			
Materials, Services, Contracts	113,386	107,000	145,300
Other Expenses	16,000	0	0
Total Expenditure	129,386	107,000	145,300
Operating Grants	0	0	(20,000)
Total Income	0	0	(20,000)
Total Economic Development	129,386	107,000	125,300
Tourism Development			
Materials, Services, Contracts	171,847	247,660	266,400
Total Expenditure	171,847	247,660	266,400
Fees & User Charges	(114,209)	(144,060)	(158,000)
Operating Grants	0	0	(20,000)
Total Income	(114,209)	(144,060)	(178,000)
Total Tourism Development	57,638	103,600	88,400
Total Economic Development & Tourism	662,712	646,600	696,600
Total Business & Tourism Development	662,712	646,600	696,600

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Planning & Building			
Building			
Building Control			
Employee Costs	144,911	162,000	112,100
Materials, Services, Contracts	7,633	6,300	8,500
Other Expenses	19,857	12,000	18,000
Total Expenditure	172,401	180,300	138,600
Fees & User Charges	(85,734)	(74,400)	(83,200)
Other Revenue	(19,706)	(13,000)	(20,000)
Total Income	(105,441)	(87,400)	(103,200)
Total Building Control	66,961	92,900	35,400
Total Building	66,961	92,900	35,400
Planning			
Planning Admin			
Contract Employees	0	0	9,000
Employee Costs	224,485	232,000	154,000
Materials, Services, Contracts	1,735	1,200	100
Total Expenditure	226,220	233,200	163,100
Total Planning Admin	226,220	233,200	163,100
Statutory Planning			
Materials, Services, Contracts	16,932	14,500	11,000
Total Expenditure	16,932	14,500	11,000
Contributions	(11,550)	(14,000)	(12,000)
Total Income	(11,550)	(14,000)	(12,000)
Total Statutory Planning	5,382	500	(1,000)
Strategic Planning			
Materials, Services, Contracts	71,879	102,000	117,000
Total Expenditure	71,879	102,000	117,000
Fees & User Charges	(60,515)	(51,300)	(56,700)
Operating Grants	(13,000)	(3,000)	(3,000)
Total Income	(73,515)	(54,300)	(59,700)
Total Strategic Planning	(1,636)	47,700	57,300
Urban Strategy & Design			
Materials, Services, Contracts	901	3,000	10,000
Total Expenditure	901	3,000	10,000
Total Urban Strategy & Design	901	3,000	10,000
Total Planning	230,567	284,400	229,400
Total Planning & Building	297,828	377,300	264,800

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Total 5 Marketing & Development	1,188,987	1,220,900	1,251,600

Budget Report 2004-05 & 2005-06

	<u>2004-05</u> <u>Actuals</u>	<u>2004-05</u> <u>Forecast</u>	<u>2005-06</u> <u>Budget</u>
Operating Statement Total	(2,878,720)	(2,852,063)	(3,357,180)

Capital Expenditure for Northern Grampians Shire Council 2005 - 2006

Category	Project Name	Project Work Description	Totals			Funding				
			Total net value of works	Total Expenditure	Total Income	Grants	Conl.	Sale of Assets	Loans	Carry Fwd Amount & Reserve
Bridge	Gifford Bridge	Replacement of timber bridge with concrete		30,000	(30,000)					(30,000)
Bridge	Willaring Bridge	Box Culverts installation		50,000	(50,000)	(50,000)				
Bridge	Various	To be determined from consultants reports		200,000	(200,000)	(200,000)				
Building	St Arnaud Depot Truckwash	New truckwash area & triple Interceptor	22,000	22,000						
Building	Stawell Depot Storage	Improvements to Stawell Depot storage		10,000	(10,000)					(10,000)
Building	St Arnaud Library	St Arnaud Library		502,000	(502,000)	(160,000)				(342,000)
Building	St Arnaud Emulsion Bund	New bund for emulsion & kero tank due to risk audit	6,000	6,000						
Building	Taylor's Gully Stage 2	Design & Development		15,000	(15,000)					(15,000)
Building	St Arnaud Pool Feasibility Study	Study into the St Arnaud Pool	15,000	30,000	(15,000)	(15,000)				
Building	Kara Kara Shire Hall St Arnaud	Restoration work and refurbishment to enable municipal use (eg. toilets, wet area/kitchen, cabling, heating/cooling)		110,300	(110,300)					(110,300)
Building	Verandah Restoration	Restoration works to verandahs/balconies in accordance with heritage Verandah restoration fund		22,000	(22,000)	(10,000)				(12,000)
Building	Central Park Media Centre	Design and construction of media centre, meeting rooms, drug testing facilities under No. 1 Grandstand, Central park		150,000	(150,000)	(100,000)			(50,000)	
Building	Stawell Gift Community Conference and Interpretive Centre	Design and construction of community conference facility, interpretive space, visitor information centre and office of Stawell Town Hall and Entertainment Centre		1,900,000	(1,900,000)	(1,900,000)				
Computers/Software	Delivery of IS Strategy		195,000	195,000						
Drainage	Various Town Street	Drainage	50,000	50,000						
Drainage	Halls Gap Drainage	Halls Gap Drainage Scheme		750,000	(750,000)				(750,000)	
Drainage	St Arnaud Wetlands	Create wetlands and flooding controls	28,000	60,000	(32,000)	(32,000)				
Footpath	Halls Gap Bike Path	Town centre to Silver Spring Rd		242,000	(242,000)	(242,000)				
Footpath	Footpath Replacement	As per footpath audits	10,000	10,000						
Footpath	Safety Crossing	As identified by access for all.	10,000	10,000						
Footpath	Cato Park Footpath	New path around lake for access for all	11,200	40,000	(28,800)	(28,800)				
Footpath	St Arnaud Walkway	Design and construction of walkway between McMahon Street and Napier Streets, St Arnaud	3,000	25,000	(22,000)	(17,000)	(5,000)			
Land	Carapooee Pit Aquisition	New pit for gravel	80,000	80,000						
Light Fleet	Replacement of Light Fleet		83,000	428,000	(345,000)			(345,000)		
P&G	Playgrounds	Replacement of playground equipment.enhanced	10,000	10,000						
P&G	Botanic Park Beautification	Benches and seat	1,000	1,000						
P&G	Pioneer Park	Relocate info board, dripper system for trees, replace gate with iron posts		14,000	(14,000)					(14,000)
P&G	Court House Precinct	Gardens and Landscaping		45,000	(45,000)					(45,000)
P&G	QMG Fountain	New fountain		10,000	(10,000)					(10,000)
P&G	Lord Nelson Park	New entrance gateway		10,000	(10,000)					(10,000)
P&G	Lord Nelson Park	Masterplan - Carry forward		55,000	(55,000)					(55,000)
Plant	Heavy Plant Purchases	As per scheme		541,300	(541,300)			(81,800)		(459,500)
Projects	Tourism Signage	Design and construction of signage for tourism promotion	20,000	20,000						
Projects	Haughton Industrial Estate	Design and construction of estate signage, beautification	5,000	5,000						

Capital Expenditure for Northern Grampians Shire Council 2005 - 2006

Category	Project Name	Project Work Description	Totals			Funding				
			Total net value of works	Total Expenditure	Total Income	Grants	Conf.	Sale of Assets	Loans	Carry Fwd Amount & Reserve
Projects	Grampians Gateway Industrial Estate	Design and construction of site, including drainage works, road works		400,000	(400,000)	(200,000)			(200,000)	
Projects	Gilchrist Industrial Estate	Design and construction of estate signage, beautification, lighting	10,000	10,000						
Projects	Garden Industrial Estate Stawell	Design and construction of estate signage, beautification, lighting	5,000	5,000						
Projects	Leslie Street properties- Stawell	Soil tests and remediation works in preparation for sale	30,000	30,000						
Projects	Street Decorations	Design and installation of new brackets, banners and Christmas decorations in Stawell and St Arnaud	25,000	25,000						
Projects	Stawell CBD entrances	Design, construction, installation of banners, sculpture signage for Stawell CBD brand	15,000	15,000						
Projects	Halls Gap Community and Tourism Hub	Feasibility and design and construction of hall, community centre, visitor information centre, children's hub		50,000	(50,000)	(50,000)				
Projects	Navarre Small Town Project	Reseal tennis courts		10,000	(10,000)					(10,000)
Projects	Emu Small Town Project	Refurbish toilet		10,000	(10,000)					(10,000)
Projects	Stuart Mill Small Town Project	Refurbish toilet or kiosk and landscaping		10,000	(10,000)					(10,000)
Projects	Rich Avon Small Town Project	Kitchen/storage facilities		10,000	(10,000)					(10,000)
Projects	Banyena Small Town Project	Seal tennis courts		5,000	(5,000)					(5,000)
Projects	Marnoo Small Town Project	Truck park and footbridge		10,000	(10,000)					(10,000)
Projects	St Arnaud Street Revitalisation	Assist traders improve shopfronts		23,750	(23,750)					(23,750)
Projects	St Arnaud Gateway Signs	6 signs		6,000	(6,000)					(6,000)
Projects	Marshall St Arnaud Statue	New statue		5,000	(5,000)					(5,000)
Roads	Reseals	Asset audit identified additional reseals		540,000	(540,000)	(540,000)				
Roads	Roads Rehabilitation	Asset audit identified rehabilitation		100,000	(100,000)	(100,000)				
Roads	Safety Works	Guardrails, culvert widenings etc	20,000	20,000						
Roads	Gravel Road Resheet	Various roads	473,000	700,000	(227,000)	(227,000)				
Roads	Final Seal	Final seal on last years rehabilitations	120,000	120,000						
Roads	Town Street Sealing	Various Streets	50,000	100,000	(50,000)		(50,000)			
Roads	Halls Gap Bin Project Rd Widening	Widening Royston Rd Halls Gap		20,000	(20,000)					(20,000)
Streetscape	UDF Great Western Streetscape	New car parks & kerbing for car park		126,000	(126,000)	(32,000)				(94,000)
Streetscape	Halls Gap Streetscape	Expand footpath, new drains, new road work, replacing and reshaping kerb & channel, street furnishings		187,000	(187,000)	(60,000)	(33,000)			(94,000)
Streetscape	Glenorchy - UDF implementation	Design and construction of covered area and deck at Glenorchy Hall and various works	15,000	25,000	(10,000)					(10,000)
Streetscape	Western Highway Stawell - UDF implementation	Design and construction Seaby Street intersection, gateway entrances	57,000	100,000	(43,000)					(43,000)
Streetscape	St Arnaud Streetscape Napier Street	Road, kerb & channel, footpath, street furniture, roundabouts, flagpole, floodlight, plants, trees & irrigation and paint Town Hall	50,000	320,000	(270,000)					(270,000)
			1,419,200	8,631,350	(7,212,150)	(3,963,800)	(88,000)	(426,800)	(1,000,000)	(1,733,550)

Appendix C



Northern Grampians
Shire Council

Standard Financial Statements 2005 -2006

- C1 Standard Statement of Financial Performance**
- C2 Standard Statement of Financial Position**
- C3 Standard Statement of Cash Flows**
- C4 Standard Statement of Capital Works**

Appendix C1

Standard Statement of Financial Performance

	04/05	05/06	06/07	07/08
	000's	000's	000's	000's
Revenues from ordinary activities				
General rates	7,379	8,251	8,829	9,447
User Fees and Charges	2,744	2,865	2,979	3,099
Government Grants - Operational	6,210	6,593	6,791	6,995
Government Grants - Capital	1,238	3,964	2,362	1,500
Interest received	187	130	120	121
Sale of Assets	430	1,227	500	515
Contributions	414	537	580	626
Other	70	37	38	39
Total Revenues	18,672	23,604	22,199	22,342
Expenses from ordinary activities				
Contract Employees	312	313	325	338
Employee Costs	7,150	7,634	8,130	8,659
Materials, Services, Contracts	5,786	6,676	6,942	7,220
Other Expenses	848	1,001	801	833
Borrowing Costs	138	217	197	177
Depreciation	4,292	4,500	4,500	4,500
Book Value of Disposed Assets	430	1,226	500	515
Total Expenses	18,956	21,567	21,395	22,242
Net Surplus (deficit) from operations	(284)	2,037	804	100
Movements in Equity				
Net increase (decrease) in asset revaluation reserve	-	-	-	-
Increase (decrease) in accumulated surplus on adoption of new Accounting Standard	-	-	-	-
Total changes in equity	(284)	2,037	804	100

Appendix C2

Standard Statement of Financial Position

	04/05	05/06	06/07	07/08
	000's	000's	000's	000's
Current Assets				
Cash Assets	2,978	2,424	2,400	2,500
Receivables	666	800	700	700
Inventories	273	251	260	270
Prepayments	290	290	300	312
Total Current Assets	4207	3,765	3,660	3,782
Non current assets				
Receivables	252	168	130	91
Property, plant and equipment	118,733	121,859	122,123	122,168
Other	465	466	466	466
Total non-current assets	119,450	122,493	122,719	122,725
Total assets	123,657	126,258	126,379	126,507
Current Liabilities				
Payables	424	332	342	352
Interest bearing liabilities	758	714	687	687
Employee benefits	793	893	920	947
Other	77	77	79	82
Total current liabilities	2,052	2,016	2,028	2,068
Non-current liabilities				
Interest bearing liabilities	2,453	2,739	2,315	2,315
Employee benefits	869	1,129	1,174	1,221
Other				
Total non-current liabilities	3,322	3,868	3,489	3,536
Total Liabilities	5,374	5,884	5,517	5,604
Net Assets	118,283	120,374	120,862	120,903
Equity				
Accumulated surplus	103,553	105,590	106,393	106,493
Asset revaluation reserve	13,907	13,907	13,907	13,907
Other reserves	823	877	562	503
Total Equity	118,283	120,374	120,862	120,903

Appendix C3

Standard Statement of Cash Flows

	04/05	05/06	06/07	07/08
	'000's	'000's	'000's	'000's
Operating activities				
Income	(17,379)	(22,449)	(21,699)	(21,827)
Expenditure	14,235	15,840	16,396	17,227
Net Operating	(3,144)	(6,609)	(5,303)	(4,600)
Investing Activities				
Capital Expenditure	3,923	8,631	5,309	5,151
Capital Income	(430)	(1,227)	(500)	(515)
Net Investing Activities	3,493	7,405	4,809	4,636
Financing Activities				
New Loans	(650)	(1,000)	(1,000)	(400)
Principal Repayments	585	758	714	687
Total Financing Activities	(65)	(242)	(286)	287
Net Movements for Year	284	554	(780)	323
Opening Cash	3,262	2,978	2,424	3,204
Closing Cash	2,978	2,424	3,204	2,881

Appendix C4

Standard Statement of Capital Works

	04/05	05/06	06/07	07/08
Capital Works	'000's	'000's	'000's	'000's
Infrastructure Assets e.g. Roads, Drains, Footpaths	2,080	4,155	2,042	2,495
Plant & Equipment	651	969	985	785
Parks & Gardens	320	278	250	250
Land & Buildings	809	3,034	1,722	1,416
Other	63	195	310	205
Total Capital Works	3,923	8,631	5,309	5,151
Represented by:				
Renewal	1,419	3,047	2,282	2,700
New	1,778	5,212	3,002	2,451
Expansion	726	372	25	
Total Capital Works	3,923	8,631	5,309	5,151



Northern Grampians

S h i r e C o u n c i l

**ACTIVITIES, INITIATIVES AND
PERFORMANCE INDICATORS
2005 -2006**

Activities/Initiatives and Key Performance Indicators

Key strategic objective 1. Improve social conditions

Promote an environment where the community experience health, safety and well being

Strategies	Actions	Timeline
Provide flexible and responsive family and children's services	<ul style="list-style-type: none"> Review child care operational hours to meet community needs Investigate options for mobile school holiday programs in isolated rural areas Design and plan Stage 2 of Taylor's Gully Children's Hub Review playground plan Investigate development of a child care centre within the planned Halls Gap community and tourism hub 	<p>Jan 2006</p> <p>Nov 2005</p> <p>Sept 2005</p> <p>June 2006</p> <p>June 2006</p>
Encourage a healthy community through recreation and leisure activities	<ul style="list-style-type: none"> Plan and develop appropriate multi use tracks to encourage increased participation in passive recreation Develop a maintenance schedule for the St Arnaud stadium after consultation with the committee of management and the community Prepare a feasibility and costing analysis for extension to the Stawell leisure complex Review beautification and other opportunities for Cato Park, Stawell Develop and implement a consultative committee for rural sporting reserves and Boards of Management for recreation reserves in Stawell and St Arnaud 	<p>June 2006 & ongoing</p> <p>Jan 2006</p> <p>Dec 2005</p> <p>Feb 2006</p> <p>Dec 2006</p>
Recognise the aged and people with disabilities in our community	<ul style="list-style-type: none"> Promote activities for Senior Citizens week Implement a client assessment Priority of Access services tool 	<p>Feb 2006</p> <p>June 2006</p>
Partner our communities to promote health and safety	<ul style="list-style-type: none"> Develop and promote a campaign for an immunisation program to increase immunisation levels to State average Develop a system to ensure all events have the required compliance standards including food permits and waste removal Review appropriate electronic systems for efficient work practices in the field 	<p>August 2006</p> <p>June 2006</p> <p>June 2006</p>
Implement local laws	<ul style="list-style-type: none"> Review and promote local laws Undertake parking review in Stawell and St Arnaud 	<p>Feb 2006</p> <p>August 2005</p>

- Review after hours service requirements Dec 2005
- Review animal registration timing Sept 2005
- Review policy for dispensing bags for dog droppings July 2005

Appreciate and involve our youth

- Develop youth strategy in collaboration with other agencies Dec 2005
- Seek funding for jobs for youth program March 2006
- Facilitate Federal and State youth weeks Aug 2005
- Investigate appointment of a youth officer in St Arnaud Jan 2006

Key strategic objective 2. Built and Natural Environment

Protect and enhance identified built and natural assets

Strategies	Actions	Timeline
Recognise and preserve our heritage while ensuring that new development meets tomorrow's needs	<ul style="list-style-type: none"> • Provide key planning staff with education of indigenous cultural heritage issues • Foster restoration and conservation of heritage sites • Implement priority recommendations from Heritage Study 	<p>By June 2006 Ongoing</p> <p>By June 2006</p>
Maintain and enhance key assets for current and future urban and rural communities	<ul style="list-style-type: none"> • Maintain built assets to the minimum standard identified through independent audit • Review senior citizens facilities to assess condition of buildings • Construct and maintain roads in accordance with road management plan 	<p>Ongoing</p> <p>February 2006</p> <p>Ongoing</p>
Manage assets effectively	<ul style="list-style-type: none"> • Develop asset management strategy • Develop maintenance schedule for all assets • Develop asset rationalisation policy • Develop a 5 year capital works projects management system 	<p>June 2006</p> <p>June 2006</p> <p>March 2006</p> <p>Dec 2005</p>
Adopt and promote sustainable land, water and energy management practices	<ul style="list-style-type: none"> • Undertake a hydrological study • Develop tree planting strategy for parks and streets • Reduce energy consumption 	<p>2005/06</p> <p>2005/06</p> <p>Ongoing</p>
Improve the amenity of the built environment in our urban streetscapes	<ul style="list-style-type: none"> • Improve township entrance and directional signage • Design and construct streetscapes to meet urban design framework objectives 	<p>2005/06</p> <p>Ongoing</p>

Deliver cost effective and environmentally sensitive waste management practices

- Operate within objectives of Grampians Regional Waste Management Group 2005/06
- Investigate transfer station opportunities at Halls Gap 2005/06

Ensure appropriately zoned land for future industrial, commercial, agribusiness and residential development.

- Implement land capability and suitability project 2005/06
- Develop residential land strategy 2005

Key strategic objective 3. Sustainable economic base

Improve our investment environment to increase local employment and business opportunities

Strategies	Actions	Timeline
Regional co-operation in tourism and economic development	<ul style="list-style-type: none"> • Membership of Grampians Pyrenees Regional Development Board • Establishment of Grampians Pyrenees Regional Tourism Association 	2005/06 By December 2005
Pursue population growth throughout the shire	<ul style="list-style-type: none"> • Target Western metropolitan Melbourne for domestic skilled migration using existing data base • Participate in "Provincial Victoria" marketing campaign 	By December 2005 2005/2006
Encourage local education providers to meet the training and education needs of our local businesses	<ul style="list-style-type: none"> • Establish dialogue between education providers, Council, Local Learning Employment Network and employers • Conduct a "skills for the future" project and participate in Careers Expo 	By August 2005 then ongoing By June 2006 Expo Annually in August/September
Retain youth through increased training, education and career opportunities	<ul style="list-style-type: none"> • Establish a trades bursary for young people employed by local businesses 	By October 2005 then annually
Retain, expand and promote business opportunities	<ul style="list-style-type: none"> • Develop an Investment Prospectus and marketing material • Investigate introduction of a marketing special levy 	December 2005 By September 2005
Capitalise on our tourism, culture and arts potential	<ul style="list-style-type: none"> • Implement cultural and arts strategies • Expand regional tourism involvement • Complete tourism strategy review • Encourage youth to be part of cultural activities 	Ongoing By October 2005 By October 2005 By October 2005
Provide for a changing demographic	<ul style="list-style-type: none"> • Investigate public/private partnerships for retirement resorts and village development • Promote business investment opportunities for early retirees • 	By June 2006 By June 2006

Pursue the economic opportunities of existing transport networks and infrastructure	<ul style="list-style-type: none"> Investigate the development of transport hubs and inland ports 	By September 2006
Develop a sustainable Land Use Plan that meets the needs of the community	<ul style="list-style-type: none"> Land use is appropriately zoned to meet development needs Consider differential rate for undeveloped residential land 	By March 2006 By September 2005

Key strategic objective 4 Leadership and Governance

Open, responsive and consultative governance

Strategies	Actions	Timeline
Maintain sound financial position	<ul style="list-style-type: none"> Develop long term financial strategy Monthly financial reporting Review audit charter, incorporating best practice guidelines 	December 2005 June 2005 June 2005
Minimise risk to the Organisation	<ul style="list-style-type: none"> Review risk management policy Identify areas of risk exposure 	September 2005 September 2005
Ensure appropriate information systems	<ul style="list-style-type: none"> Develop an Information Systems strategy Implement agreed Information System strategy recommendations Develop Councillor/Staff intranet 	July 2005 June 2006 March 2006
Improve communication to the Community, Councillors and Staff	<ul style="list-style-type: none"> Introduce public question time prior to Council meetings Introduce NGSC community survey Improve use of Council web site as a communication tool, ensuring current information is available Improve current media policy to ensure we maximise public exposure of issues being considered by Council Communicate roles and responsibilities of Council staff to the public Ensure councillors and staff participate in indigenous awareness programs. 	June 2005 March 2006 December 2005 September 2005 September 2005 June 2006
Support Councillors in their roles as elected representatives	<ul style="list-style-type: none"> Develop a comprehensive Councillor induction program Identify Councillor training needs and ensure appropriate resources are made available 	November 2005 March 2006

Key Performance Indicators

- Increase in community satisfaction rating for overall performance generally of the Council.
 - 2006 Index mean score of 62
- Increase in community satisfaction rating for Council's advocacy and community representation on key local issues
 - 2006 Index mean score of 64
- Increase in community satisfaction rating for Council's engagement in decision making on key local issues
 - 2006 Index mean score of 56
- Increase in community satisfaction rating for Council's interaction and responsiveness in dealing with the public
 - 2006 Index mean score of 77
- Increase in community satisfaction rating for the following Council Services.
 - Local Roads and Footpaths -2006 Index mean score of 59
 - Health and Human Services -2006 Index mean score of 81
 - Recreational Facilities -2006 Index mean score of 71
 - Appearance of Public areas -2006 Index mean score of 71
 - Traffic Management and Parking Facilities -2006 Index mean score of 71
 - Waste Management -2006 Index mean score of 73
 - Enforcement of Local Laws -2006 Index mean score of 67
 - Economic Development -2006 Index mean score of 56
 - Town Planning Policy and Approvals -2006 Index mean score of 62
- Improved risk management audit scores 2006 - 74%